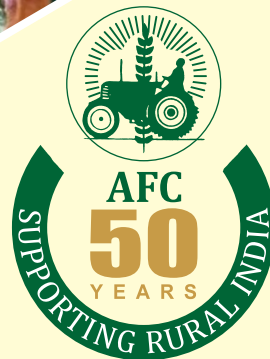
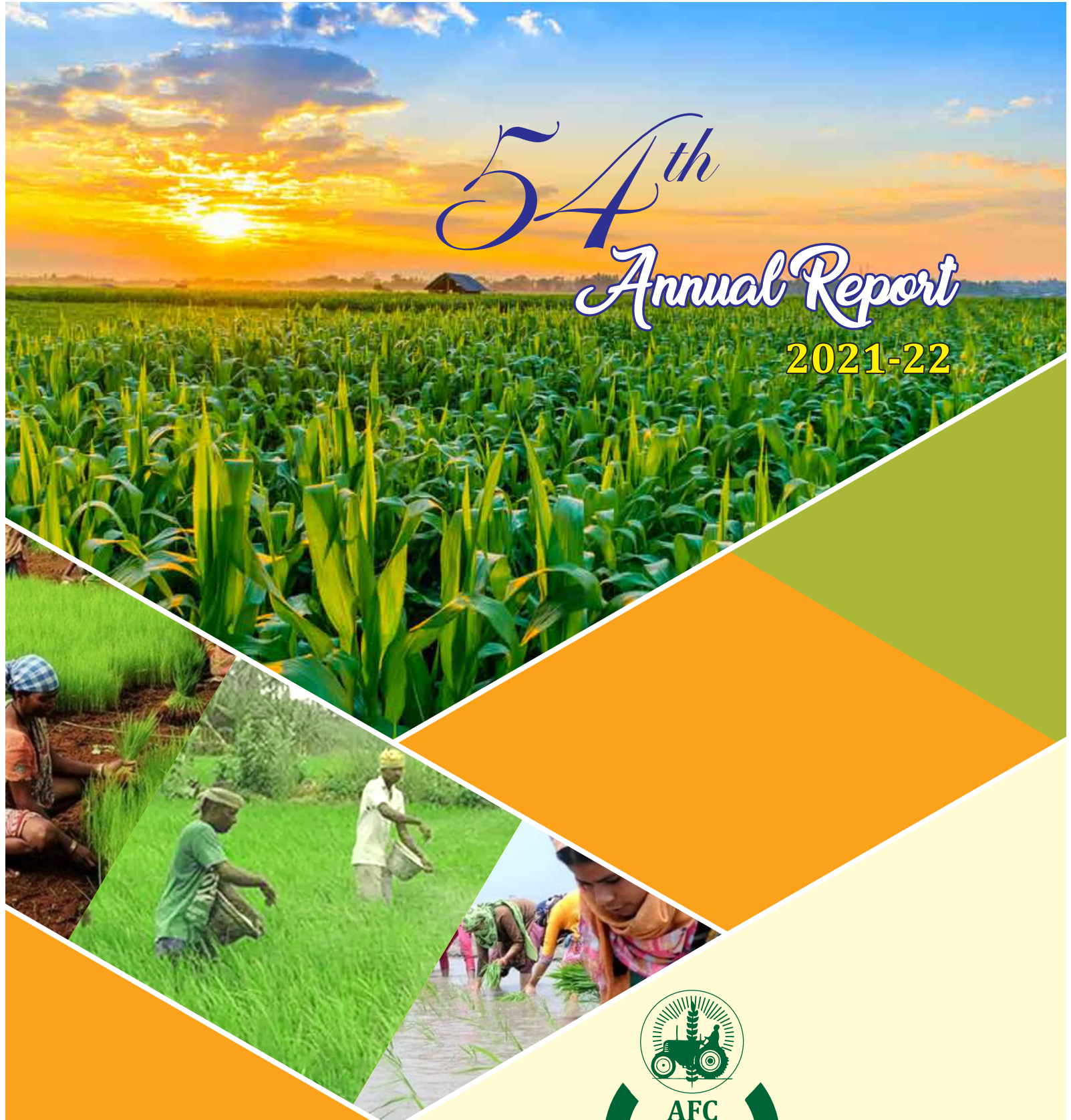


54th Annual Report

2021-22



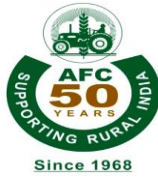
Since 1968

AFC INDIA LIMITED

(Formerly Agricultural Finance Corporation Ltd.)

A PREMIER NATIONAL DEVELOPMENT CONSULTANCY ORGANISATION

ISO:9001:2015 Certified Company



Company Information

Authorized Capital

Rs 100 Crores

Paid-Up Capital

Rs 15 Crores

Directors



Dr. C. D. Mayee
Chairman of Board



Shri. Nitin Deshpande
General Manager,
Bank of India



Shri Goverdhan S. Rawat
General Manager,
NABARD



Shri. David Sinate
Chief General Manager,
EXIM Bank



Mr. Bhagirath Choudhary
Board Member - APEDA



Shri Vijay V. Murar
General Manager,
Central Bank of India



Dr. Atanu Purkayastha
IAS (Rtd.)



Shri. Ravindra Boratkar
President, MEDC



Shri Nityananda Behera
General Manager,
Bank of Baroda



Shri Deepak Thombre
Chairman,
Dalmia Bharat Refractories Ltd.

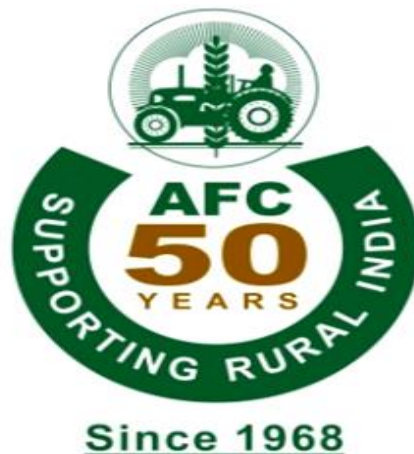


Shri Mashar Velapurath
Managing Director

Statutory Auditor

M/s. Ashok Bairagra and Associates
(Chartered Accountants)

54th Annual Report 2021-2022



AFC INDIA LIMITED

(Formerly Agricultural Finance Corporation Ltd.)

CIN No. U65990MH1968GOI013983

REGD. OFFICE:

Dhanraj Mahal, CSM Marg, Mumbai – 400 001

Website : www.afcindia.org.in

Member Banks & Institutions

- AMREX MARKETING PVT LTD
- BANK OF MAHARASHTRA
- BANK OF AMERICA NA
- BANK OF BARODA
- BANK OF INDIA
- BNP PARIBAS
- CANARA BANK-MUMBAI
- CENTRAL BANK OF INDIA
- CITIBANK N.A.
- CSB BANK LIMITED
- EXPORT- IMPORT BANK OF INDIA
- HDFC BANK LTD
- ICICI BANK LTD
- INDIAN BANK
- INDIAN OVERSEAS BANK
- KOTAK MAHINDRA BANK LTD
- PUNJAB AND SIND BANK
- PUNJAB NATIONAL BANK
- STANDARD CHARTERED BANK
- STATE BANK OF INDIA
- THE GUJARAT STATE CO OPERATIVE BANK LTD
- THE HONGKONG AND SHANGHAI BANKING CORP.LTD
- THE J AND K BANK LTD.
- THE KARNATAKA BANK LTD
- THE KARUR VYSYA BANK LTD
- THE NATIONAL BANK FOR AGRICULTURE AND RURAL DEVELOPMENT
- THE SOUTH INDIAN BANK LIMITED
- UCO BANK
- UNION BANK OF INDIA



AFC INDIA LIMITED
Dhanraj Mahal, First Floor, CSM Marg, Mumbai – 400001
CIN: U65990MH1968GOI013983

DIRECTORS' REPORT 2021-22

**To Members,
AFC INDIA LIMITED**

Dear Shareholders,

Your Directors have pleasure in presenting the Fifty- fourth Annual Report and Audited Statement of Accounts on the business and operations of your Company for the year ended 31st March, 2022.

1. FINANCIAL RESULTS:

The Financial Results of the Company for the Financial Year under review are summarized below:

Sr. No	Particulars	2021-22	2020-21
		Rs.	Rs.
1.	Income for the year	306,328,507	258,427,109
2.	Less: Expenditure	(302,444,485)	(255,870,705)
3.	Profit Before Depreciation, Extraordinary Items & Tax	3,884,022	2,556,404
4.	Less: Depreciation	(1,193,918)	(967,663)
5.	Less: Extraordinary Items / Prior Period Expense	(413,061)	(172,544)
6.	Profit / (Loss) before tax (PBT)	2,277,043	1,416,196
7.	Less: Provision for current tax	(830,743)	(666,565)
8.	Less: Provision for deferred tax	(332,149)	580,538
9.	Less : Tax expense for earlier years	(404,678)	(1,86,253)
10.	Profit / (Loss) after tax (PAT)	7,09,473	1,143,916
11.	Less : Preference Dividend provision	-	-
12.	Balance brought forward from previous year	111,758,957	110,615,041
13.	Less: Retained earnings	-	-
14.	Balance carried to Balance Sheet	112,468,431	111,758,957

2. STATEMENT OF AFFAIRS OF THE COMPANY IN THE FINANCIAL YEAR 2021-22

During the Financial Year ending 31st March 2022, 45 assignments were bagged by the Company with consultancy fee of the order of Rs. 58.33 Crores. The volume of business that was carried forward from the previous year (2019-20) was Rs.55.38 Crores. Your company reported a PCM income of Rs. 29.23 Crores during the year (2021-22). As on 31st March 2022, the ongoing business that was carried forward to 2022-23 was Rs.58.79 Crores. The summary details of projects bagged are presented in Annexure 1.

3. DIVIDEND

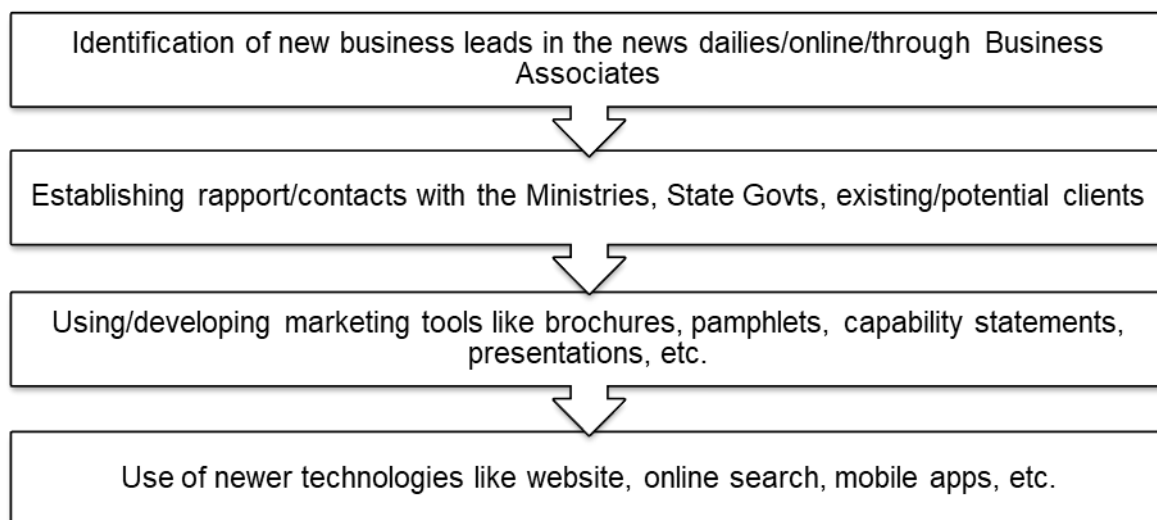
The Company has not declared any dividend for the Financial Year 2021-22.

4. BUSINESS OUTLOOK FOR THE YEAR 2022-23

India has been recuperating from the pandemic shock for the last two years. The pandemic has adversely impacted performance of AFC due to limited opportunities in M&E segment, disrupting our drive to engage with different Institutions and donors, delaying on the field operations and resultant time overrun under the ongoing projects, delay in getting the dues from the clients, etc.

Notwithstanding the Covid-19 crisis and disruptions in business, other challenges, AFC continued with its growth and evolution trajectory by actively pitching for and securing **high value, sensitive and prestigious projects** of Government of India/State Governments/Multilateral Agencies.

The company has faced the challenges unflinchingly and adapted itself according to the changing conditions. Going forward in the year 2022-23, efforts would be made to tap more potential business in the key sectors wherein the company has excelled itself in the past and also attempted to explore and enter into new areas. The potential businesses are envisaged to be tapped through:



Against the above backdrop, AFC took every possible effort to maintain continuity in business operations. In order to meet the challenges ahead, AFC is making sustained and concerted efforts to scout for business opportunities in newer areas and also for involvement of AFC in areas such as Agri & rural based livelihoods, entrepreneurship development, training/skill development, CSR initiatives of Corporates, IT based initiatives, engagements with banks,

etc. It has also revived AFC Foundation to anchor itself as an implementing agency. Following the business model of Business Associates (BAs), as adopted in the past few years and subsequently refined them, the company will continue to encourage more professionals and establish more such associations with a view to grow more business nationally as well internationally. Going forward, we would engage ourselves in the direct execution of the project besides the business associate model, which is in place. This intends to serve two purposes; firstly, it will improve our bench strength and incrementally increase our margins in the longer run.

In the coming year, the company proposes to explore business opportunities in some of the new sectors like entrepreneurship development, skilling/reskilling, IT based platform, financial literacy/inclusion, smart villages, renewable energy, value chain management, etc. as all these are emerging sectors having lot of business potential at both national and international levels. Besides, we may focus on specialist consulting advisory services specifically in the sunrise sectors and in sectors of our interest viz. zero budget natural farming, organic agriculture, medicinal plants, animal husbandry, fisheries, agri-export cluster development, etc. with a renewed push.

However, with advent of the many national and international private players in the market, the quantum of business in our area of expertise of monitoring and evaluation has been gradually shrinking. In order to arrive at the promising emerging areas and to align AFC's priorities with that of national priorities, we have attempted to analyse the priority areas as reflected in official publications of Gol such as Economic Survey, Union Budget etc.

A) National Business

At national level, in addition to exploring business in newer areas as cited above, efforts would be made to tap businesses in the following areas/sectors wherein the company has already undertaking various assignments.

1. Organic farming sector offers huge business opportunities in implementation of projects under **Bhartiya Prakritik Krishi Padhati (BPKP)** as a sub scheme of Paramparagat Krishi Vikas Yojana (PKVY). Consequent upon award of Service Provider status to the Company by NCOF, a project under PKVY for 250 clusters (1 cluster = 20 ha.) has been awarded in UT of Ladakh and 200 clusters in Odisha, which are high value and long-term projects. Efforts to bag more similar businesses on nomination basis are going on in the UT of Jammu and Kashmir. Besides, Directorate of Agriculture, HP has also awarded the implementation of BPKP in 10,500 ha in 10 districts on nomination basis.
2. On the similar lines, some of the states are now initiating work on "Zero Budget Natural Farming" (ZBNF) concept with the objective to improve the income and strengthen chemical free, drought resilient agriculture. In the Budget 2022-23, with a view to promote chemical-free farming, Gol has announced promotion of Natural Farming, focusing on farmland along the banks of the river Ganga with a width of 5 KM which has been merged with Namami Gange Scheme. The company therefore shall renew its efforts towards this direction more vigorously.

3. It is heartening to report that AFC has bagged two assignments for World Bank funded project in Chhattisgarh and ADB in Himachal Pradesh. We are Project Management Agency (PMA) for ADB funded Community Horticulture Production and Marketing Association (CHPMA) for the Department of Horticulture in HP. This year too efforts would be made to bag businesses under the externally funded projects.
4. In Forestry and Bio-Diversity sector, work is expected on externally aided projects including of the AfD funded Assam Project on Forestry and Bio-diversity Conservation (APFBC) phase II, World Bank assisted Indian Coastal Zone Management (ICZM) project. It is pertinent to mention that AFC was involved in the preparation of phase II document of APFBC and ICZM projects and hence efforts would be made to bag business for concurrent monitoring of both the projects.
5. Since last two years, the company has been getting good business on Social Impact Assessment (SIA) of various infrastructure projects in Northern and Eastern states. This year also attempt would be made to undertake similar projects in other States including Southern states.
6. Under Fisheries sector, the company has recently completed an assignment on “Framing guidelines for the NFDB activities under the Blue Revolution (BR)” for the National Fisheries Development Board (NFDB), Hyderabad. The Union Budget for 2022-23, has made increased allocation of Rs. 6,037 crore compared to Rs. 4,121 crores (2021-22). Allocations for the fisheries, animal husbandry and dairying sectors put together have seen an **increase of Rs 1,714 crore (40 per cent)** in 2022-23 Budget as compared to 2021-22. Efforts would be made to acquire more business in the fisheries and animal husbandry sectors during 2022-23.
7. In Medicinal and Aromatic Plants sector, State Medicinal Plants Boards (SMPBs) in Punjab, Karnataka and Telangana States would be approached for exploring business in the sector viz., organizing workshops, buyer seller meets and preparation of road map to increase area under the cultivation. Company is continuously following up with NMPB to get various assignments like cost benefit analysis of MAP, formation farmers cooperatives etc.
8. In the capacity building and training sector, efforts are being made to bag business in non-placement linked business like organizing capacity building programmes for the elected representatives of the PRIs, Watershed Development Teams (WDTs) and Watershed User Groups (WUGs) etc. We have also renewed our efforts to garner projects with the Ministry of Jal Shakti.
9. Skilling and reskilling are emerging as a potential sector and Company has entered into MoU Guru Nanak Khalsa College Committee (GNKCC), which is an apex body controlling various Institutions like College of Pharmacy, School of Employability, Institute of Technology etc. It is proposed to formulate proposals for joint implementation of Skilling/ Reskilling in identified trades.
10. The company has been involved in implementation of watershed and livelihood projects in Odisha with the support of NABARD. Such implementation projects would

be continued in the year 2022-23 also and few more projects have been identified in the areas of Livelihood Entrepreneurship Development Programme (LEDP), Farm Sector Promotion Fund (FSPF), Tribal Development Project etc. in the States of Rajasthan, Tamil Nadu, Odisha, Maharashtra and Andaman & Nicobar Islands

11. Opportunities are being explored to get associated with the CSR activities of the PSUs/Corporate bodies. Accordingly, efforts are being made to identify the sectors/activities of CSR interventions by the potential PSUs/Corporates.
12. It is proud moment for AFC as the National Afforestation and Eco-Development Board (NAEB) has accorded approval for the **two regional center on each at New Delhi and Mumbai**. Besides, Regional Centers activities, the MoEF&CC is expected to engage services of AFC for climate change, smart village development, market development of minor forest produce etc.
13. M&E has been the conventional business of the company since decades. Rigorous efforts for fetching business in the M&E especially the concurrent monitoring would be continued in 2022-23. It is indeed a proud moment for us as **Niti Ayog** has empaneled AFC as survey institution for conducting M&E of Government projects.

Through engagements with Banks, we intend to make efforts in providing technical support to our shareholders as well by working in the areas of our mutual interest and expertise. Towards this end, AFC India has entered into MoU with Central Bank of India. With a view to operationalize the partnership, we have developed a Guidance Note and Rating Chart for FPO financing. Besides, AFC is open to entering into MoU with other interested banks and offer various value added services as outlined in the Guidance Note.

14. AFC had submitted proposals to the State Governments of Odisha, Tamil Nadu, Jharkhand, Jammu & Kashmir and Ladakh for developing export oriented Agri-Enterprises for enhancing farmers' income. AFC has also facilitated the Govt. of Odisha in formulating a robust **Agri-Export Policy** and an **implementable Action Plan** for promoting agri-exports from the State. AFC has recently submitted proposals for capacity development and agro-export clusters to APEDA.
15. The company has started to provide specific IT-enabled services/digital platforms apart from the traditional bouquet of services that it offers to the clients. This includes IT services such as Artificial Intelligence (AI) based design and development of IT Platform, UAV/Drone-based GIS mapping, Digital register of the assets with Geo Fenced Database, Online GIS-Enabled ERP Platform with robust information etc., wherein the relevant data of every farmer/farm will be available so as to create a robust Decision Support System and address the issues related to crop insurance, yield estimation, productivity enhancement activities etc. We have tested success by bagging prestigious World Bank funded CHIRAG project in Chhattisgarh. Some of the areas which are expected to fructify in the coming year are summarized below:
 - Integrated digital platform for effective planning, implementation, monitoring and impact assessment of social/economic/human development initiatives by TNRTP

(Tamil Nadu Rural Transformation Project) towards rural empowerment & development.

- Creation of an online GIS enabled ERP Platform with a robust database, for the Government of Mizoram
- Implementation of Integrated Digital Platform (SHG One) to SERP, Govt. of Andhra Pradesh.

16. AFC has been awarded to deliver Business Skills Training Services for a prestigious and large-scale initiative of the Govt. of Jharkhand; Department of Women, Child Development and Social Security under Tejaswini Project to entail the Socio-Economic Empowerment of Adolescent Girls and Young Women in the age group of 16 to 24 years. The project is funded by the World Bank and the interventions to ensure this socio-economic upliftment is through the community and institutional channels.

AFC will exhibit its expertise to develop income generating activities and core entrepreneurship skills for the target group in the Agriculture and Allied Sector in seven districts of Jharkhand namely, Dumka, Ramgarh, Koderma, Bokaro, Jamtara, Deogarh and Pakur. The project activities have to be completed within three years.

AFC has taken this opportunity to open a State Office in Jharkhand and has recently kick-started the implementation of the programme for the first lot of candidates allotted.

17. AFC derives its strength in consultancy and implementation businesses through networking and partnership. In earlier, AFC has partnered with renowned institutions like APEDA, Spices Board, TRIFED, GNKCC etc. We propose to continue the collaboration during this year too with institutions like Sa-Dhan, ReNew power, NIFTEM etc.

18. AFC has a long experience of conducting studies in cooperative sector erstwhile when it was under Ministry of Agriculture, Cooperation and Farmers Welfare and after formation of Ministry of Cooperation as a separate entity, AFC is continuously and meticulously making efforts to bag some work on Suo moto basis pertaining to Assessment or Evaluation of Junior Cooperative Training Centres (JTDCs) of NCUI, Study of impact of cooperatives in India, Assessment of multistate cooperatives in the context of changes needed, Project preparation and development of new schemes in cooperative sector and support in development of data base of cooperatives

19. AFC is already working as Technical/implementation Support Agency under Jal Jeevan Mission (JJM) in states of Maharashtra and Chhattisgarh. In Haryana, Gujarat and Tamil Nadu implementation of this *Har Ghar Nal* scheme is successfully completed. Further Haryana state is taking lead for assessment of this scheme for which efforts are being made to tap some business on this line. Also AFC is rigorously coordinating with other State Departments as well to bag some business under this scheme.

20. AFC has also opened dialogues for collaboration with leading renewable energy company viz. Re New power to tap the potential of Carbon Credit Sector which is going to be a profitable and a long term venture of AFC. In this direction, a sequence of meetings are scheduled between experts of this sector with AFC to introduce this technology to start with the ongoing organic farming sector projects.

B) International Business

During the year 2022-23, efforts are being made to get more international businesses focusing on South Asian and African Countries and also business in India of the multi-lateral funding agencies. A brief account of various initiatives taken is discussed below:

- 1) In the past, the International Finance Corporation (IFC), Washington, DC has awarded total five assignments out of which two were awarded in 2021-22. These included (i) Baseline Data Collection for DCM Shriram in Rice Production and (ii) Endline Assessment and Data Collection for Olam Sugars. During 2022-23, AFC submitted EoI and got shortlisted by IFC for another assignment on promotion of sustainable rice cultivation in the supply chain linked to Olam Agri India (P) Ltd. But due to operational issues, AFC did not proceed further in bidding. Efforts are going on to get more business from IFC.
- 2) In Afghanistan, the assignment undertaken by AFC during the last financial year namely "Final Review of the Afghanistan Agricultural Inputs Project (AAIP)" has received much accolade and appreciation from the World Bank and the client i.e., Ministry of Agriculture, Irrigation and Livestock (MAIL), Islamic Republic of Afghanistan along with a certificate of work completion.
- 3) During the year 2022-23, AFC would focus on exploring business in the SAARC countries comprising Nepal, Bhutan, Sri Lanka and Bangladesh as well as in African Countries like Mauritius, Democratic Republic of Congo and Uganda.
- 4) AFC in association with Full Bright Consultancy (Pvt.) Ltd., Nepal has submitted an EoI entitled "Recruitment of Intermediary Institution (Consultant) for Capacity Building of SMEs and Entrepreneurship Ecosystem Development". Three firms were selected out of 16 for the RFP and AFC was one of them. Thereafter, technical and financial proposals were submitted. But the assignment was finally awarded to a local firm. AFC stood second in the overall Ranking.

Subsequently, AFC in association with Practical Solution Consultancy Nepal Pvt. Ltd., Nepal has submitted another EoI for "Recruitment of Technical Assistance Firm" to the Rural Enterprise and Economic Development (REED) project under Ministry of Agriculture and Livestock Development, Government of Nepal.

Another EoI has been submitted to IFC (in association with Full Bright Consultancy (Pvt.) Ltd., Nepal) for the assignment entitled "Sector Investment Diagnostic and Financing Framework (Nepal)".

- 5) AFC in partnership with IDCG has collaborated with Agriworks Innovation (U) Ltd, Uganda, and submitted EoI for the study entitled "Consultancy Services for Provision of Agricultural Extension Services to Improve Production And Productivity In Kabuyanda Irrigation Scheme", Irrigation for Climate Resilience Project (ICRP).

- 6) AFC in association with Agro-preneur Initiative Limited, Uganda has also submitted EoI for assignment entitled “Consultancy Services for Development of Commodity Value Chain, Platforms and Market Linkages for: Lot 2: Olweny Irrigation Scheme in Lira District & Agoro Irrigation Scheme in Lamwo District”, Ministry of Water and Environment, Republic of Uganda.
- 7) AFC has also signed an MoU with The Pan African Cooperative Conference (CPC) for the following:
 - a. To identify potential target clients in Africa and prepare and present papers and documents to get consultancy assignments.
 - b. To jointly undertake assignments for feasibilities, Detailed Project Reports (DPRs), area development studies, sectoral analysis, value chain feasibilities, vision studies, etc.
 - c. To identify opportunities for investment, development programmes and projects of commercial and development nature and meet relevant official in potential states and joint presentation to showcase such opportunities with an objectives to get consultancy assignments.
 - d. To jointly bid for the projects against advertisements and tenders published in papers, magazine, internet and other media and / or received by either party.

C) AFC India Ltd & AFC Foundation – Complementing & Reinforcing each other

Keeping the fast-changing development landscape in view and driven by the ambition to reclaim its eminence in the domain, AFC India has promoted AFC Foundation as the key implementation arm to build on-ground presence and establish community connect through implementation / monitoring of different social development programmes. Indeed, AFC Foundation can open up new streams of work in emerging themes which can complement the consulting expertise of AFC India Ltd. In addition, AFC Foundation aims at establishing proof of concepts and build data driven insights that can help AFC India play a serious advisory role with Government departments, CSR verticals and other development agencies.

AFC Foundation strives to emerge as a serious player in the nation development space by creating sustainable impact at scale across cross cutting development priority areas identified under the United Nations Sustainable Development Goals (UNSDGs). As the post COVID-19 world struggles to get back on track on critical issues of economic growth, inclusion, environment protection etc., AFC Foundation aims to join hands with key state, private sector and civil society actors to accelerate the pace of development, especially for those that have been hit the hardest.

AFC Foundation has been awarded the under mentioned formidable projects, which are presently ongoing:

1. AFC Foundation as Centre of Excellence for Tribal Development for Ministry of Tribal Affairs, Government of India

The Ministry of Tribal Affairs, Govt. of India, appointed AFC Foundation as a “Centre of Excellence (CoE)” for carrying out action research, policy advocacy and integrated tribal development across the country. Towards this, the Ministry of Tribal Affairs has identified

“Gajapati” district in Odisha for transformation into a “Model Aspirational Tribal District” and this formidable nevertheless prestigious & challenging assignment has been assigned to AFC Foundation, which is first of its kind in the country.

The project interventions revolve around the two key pillars of the Government of India – “Transformation of Aspirational Districts” and “AtmaNirbhar Bharat” to empower tribal communities with an enabling ecosystem for holistic growth and accelerated development. AFC Foundation aims at bringing about sustainable interventions for integrated Tribal Development for showcasing it as a replicable model for other districts to follow. The District Administration has also provided space for AFC’s Project Office, which is noteworthy.

2. Ministry of Tribal Affairs assigned AFC Foundation for conducting primary research in 6 villages of Chhattisgarh to develop as Aadarsh Aadi Grams

The Ministry of Tribal Affairs has assigned **another prestigious nevertheless challenging assignment for developing 6 villages of Chhattisgarh as Aadarsh Aadi Gram** (Model Tribal Village), on a pilot basis.

AFC Foundation is working steadfastly towards unleashing a transformative change in the identified villages through demonstration of replicable pathways for holistic & accelerated development of tribal communities that leverage community institutions, phygital (physical + digital) connectivity, integrated technology platforms, social business models, public safety nets and multi-stakeholder convergence. The major interventions will include an array of demand-side and supply-side interventions focused on livelihoods, financial inclusion, health and education.

Considering the growing recognition of the need to localize the SDGs in rural areas especially in the ongoing projects being implemented in Odisha and Chhattisgarh, AFC is having discussions with different Line Departments, Corporates and like-minded NGOs on the need to accelerate SDG implementation in selected Panchayats through increased efforts at the local level. A thematic perspective review of achieving SDG targets is being perceived on a pilot basis in above mentioned 2 states.

3. LEDP training on Micro food enterprises for sustainable livelihood of small Kinnow farmers/NRLM SHGs Membership in Hanumangarh district under the FSPF

AFC Foundation was sanctioned a Grant of Rs. 8,80,000/- (Rupees Eight Lakh Eighty Thousand Only) under Financial Inclusion Fund of NABARD for Livelihood & Enterprise Development Programme (LEDP) under Micro Food Processing Training for SHG Members on Kinnow Marmalade (150 members) in Nine Villages at Sangaria Block of Hanumangarh district. SO far, 60 SHG members were trained and remaining 90 SHG members would be trained by December 2022.

4. PRERNA (Partnership for Rural Empowerment in RH Negative Awareness) Capacity Building of frontline workers of health and ICDS on Rh Incompatibility and Hemolytic disease of the fetus and new-born in the Godda, Garhwa, Saraikela and Latehar Districts of Jharkhand

Under the CSR initiative of CONEXUS Social Responsibility Foundation, AFC Foundation received a grant of Rs. 6.49 Lakh for providing training to the frontline workers of health and ICDS on Rh Incompatibility and Hemolytic disease of the fetus and new-born in the Godda, Garhwa, Saraikela and Latehar Districts of Jharkhand. The project was awarded

in January 2022. As on date, the training has been completed to all frontline workers of health and ICDS departments.

AFC Foundation is in dialogue with CSR wing of many of Corporates to take up feasible projects in the area of Agriculture, Livelihood and others. AFC Foundation has already submitted few proposals to NABARD such as Organic Wadi in Gajapathi, Spices Wadi in Tamil Nadu, FSPF proposals in Tamil Nadu and Andaman & Nicobar, LEDP in Rajasthan and Andaman & Nicobar etc.

5. INTERNAL CONTROLS AND SYSTEMS

The Company has a well established procedure for internal control systems. The Company has Internal Control and Audit System commensurate with its size and nature of its business. The Company has entrusted the internal & operational audit to M/s. Shailendra S. Singh & Associates, reputed firm of Chartered Accountants. The main thrust of the internal audit process is test and review of controls, independent appraisal of risks, business processes and benchmarking internal controls with best practices.

The Audit Committee of the Board of Directors, Statutory Auditors and Business Heads are periodically apprised of the Internal Audit Findings and corrective actions taken. Audit plays a key role in providing assurance to the Board of Directors.

6. CAUTIONARY STATEMENT:

Statements made in this report in describing the Company's objectives, projections, estimates, expectations or predictions may be "forward-looking statements". Forward-looking statements are based on certain assumptions and expectations of future events. The Company cannot guarantee that these assumptions and expectations are accurate or will be realized by the Company. Actual results could differ materially from those expressed in the statement or implied due to the influence of external and internal factors, which are beyond the control of the Company. The Company assumes no responsibility to publicly amend, modify or revise any forward-looking statements on the basis of any subsequent developments, information or events.

7. BOARD OF DIRECTORS

The composition of the Board of Directors as on 31st March, 2022 is as follows:

Sl. No.	Name	Particulars
1.	Dr. C. D. Mayee	Former Commissioner (Agriculture), Govt. of India and Chairman, Agricultural Scientists Recruitment Board and an Eminent Agriculture Scientist
2.	Shri David Sinate	Chief General Manager, Export Import Bank of India
3.	Shri Goverdhan S. Rawat	Chief General Manager, National Bank for Agriculture and Rural Development (NABARD)

4.	Shri Vijay V. Murar	General Manager, Central Bank of India
5.	Shri Nitin Deshpande	General Manager, Bank of India
6.	Shri Nityananda Behera	General Manager, Bank of Baroda
7.	Shri Bhagirath Choudhary	Board Member - The Agricultural and Processed Food Products Export Development Authority (APEDA)
8.	Dr. Atanu Purkayastha	IAS (Rtd.)
9.	Shri Ravindra Boratkar	President, Maharashtra Economic Development Council (MEDC)
10.	Shri Deepak Thombre	Chairman, Dalmia Bharat Refractories Ltd (DBRL)
11.	Shri Mashar Velapurath	Managing Director, AFC India Limited

8. **AUDIT COMMITTEE**

Pursuant to the requirements of Section 177 of the Companies Act, 2013, an Independent Audit Committee deals with accounting matters, financial reporting and internal controls. The composition of the Audit Committee during the year under review has been as under:

SI. No.	Name	Committee Designation
1.	Dr.C.D.Mayee	Chairman
2.	Shri Bhagirath Choudhary	Member
3.	Shri Ravindra Boratkar	Member
4.	Shri Nitin Deshpande	Member

9. **DETAILS OF DIRECTORS and KMP APPOINTED/RESIGNED DURING THE YEAR**

A) **APPOINTMENT OF DIRECTORS**

SI. No.	Directors	Date of Appointment
1	Shri Ravindra Boratkar	15.04.2021
2	Shri Mashar Velapurath	1.11.2021
3	Shri Deepak Thombre	10.03.2022
4	Shri Nityananda Behera	10.03.2022

B) CESSATION OF DIRECTORS

The Cessation of Directors from the Board during the year under review has been as under:

S. No.	Director	Date of Cessation
1.	Shri Ramesh Kadam	15.04.2021
2.	Dr. P.G. Patil	28.09.2021
3.	Shri B. Ganeshan	31.10.2021
4.	Shri M. V. Murali Krishna	10.03.2022

C) COMPANY SECRETARY & COMPLIANCE OFFICER

CS Nidhi Shah is the Company Secretary of the Company pursuant to Section 203 of the Companies Act, 2013 for complying with the requirements Companies Act 2013.

10. DIRECTOR'S RESPONSIBILITY STATEMENT:

To the best of their knowledge and belief and according to the information and explanations obtained by them, your Directors make the following statement in terms of Section 134 (5) of the Companies Act, 2013;

- i. In the preparation of the Annual Accounts of the Company, the applicable Accounting Standards had been followed.
- ii. The Directors had selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the Financial Year as at 31st March, 2022 and Profit or Loss for the year ended as on that date.
- iii. The Directors had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of this Act for safeguarding the assets of the Company and preventing and detecting fraud and other irregularities.
- iv. The Directors had prepared the Annual Accounts on a going concern basis.
- v. The Directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

11. PUBLIC DEPOSIT:

Your Company has neither invited nor accepted/renewed any "Deposit" from public within the meaning of the term "Deposits" under the Companies (Acceptance of Deposits) Rules 2014, as amended from time to time.

12. CORPORATE GOVERNANCE:

Corporate Governance is the set of process, customs, policies, rules, regulations, and laws by which the companies are directed, controlled and administered by the management in the best interest of stakeholders. It ensures fairness, transparency, accountability and independent monitoring. Your Company, since its inception, recognized the importance of Corporate Governance and is proactive in following the principles and practices of good corporate governance. Your company believes in transparency in all facets of its operations and in its interaction with shareholders, stakeholders, clients, employees & Government agencies. It places emphasis on integrity, accountability and regular & prompt compliance with all statutory and regulatory requirements. Your Company's Articles and Memorandum of Association fully reflect, in letter and spirit, the key elements of good Corporate Governance. The Board of Directors of your Company consists of five Co-opted Directors and five Shareholder Directors and one Managing Director. The Board meets regularly and the senior executives of your Company are invited to attend the Board Meetings.

13. CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS AND OUTGO:

The information required under Section 134 of the Companies Act, 2013 read with the Companies (Accounts) Rules, 2014 with regard to Conservation of Energy & Technology absorption is not required to be given, as the same is not applicable to the Company.

Foreign Exchange Earning	:	NIL
Foreign Exchange Outgo	:	NIL

14. MATERIAL CHANGES AND COMMITMENT IF ANY, AFFECTING THE FINANCIAL POSITION OF THE COMPANY OCCURRED BETWEEN THE END OF THE FINANCIAL YEAR TO WHICH THIS FINANCIAL STATEMENTS RELATE AND THE DATE OF THE REPORT

No material changes and commitments affecting the financial position of the Company occurred between the end of the financial year to which this financial statements relates and the date of this report.

15. STATEMENT CONCERNING DEVELOPMENT AND IMPLEMENTATION OF RISK MANAGEMENT POLICY OF THE COMPANY

The Company does not anticipate any immediate business risk. However, the Board is taking steps to implement a Risk Management policy in the Company.

16. DETAILS OF POLICY DEVELOPED AND IMPLEMENTED BY THE COMPANY ON ITS CORPORATE SOCIAL RESPONSIBILITY INITIATIVES

The Company has not developed and implemented any Corporate Social Responsibility initiatives as the said provisions are not applicable.

17. PARTICULARS OF LOANS, GUARANTEES OR INVESTMENTS MADE UNDER SECTION 186 OF THE COMPANIES ACT, 2013

There were no loans, guarantees or investments made by the Company under Section 186 of the Companies Act, 2013 during the year under review and hence the said provision is not applicable.

18. PARTICULARS OF CONTRACTS OR ARRANGEMENTS MADE WITH RELATED PARTIES

The particulars of Contracts or Arrangements made with related parties made pursuant to Section 186 is furnished in Profit And Loss Statement for the year ended 2022.

19. EXPLANATION OR COMMENTS ON QUALIFICATIONS, RESERVATIONS OR ADVERSE REMARKS OR DISCLAIMERS MADE BY THE AUDITORS AND THE PRACTICING COMPANY SECRETARY IN THEIR REPORTS

There were no qualifications, reservations or adverse remarks made by the Auditors in their report. The provisions relating to submission of Secretarial Audit Report is not applicable to the Company.

20. ANNUAL RETURN

The extracts of Annual Return pursuant to the provisions of Section 92 read with Rule 12 of the Companies (Management and administration) Rules, 2014 is furnished in "Annexure A" and is attached to this Report.

21. NUMBER OF BOARD MEETINGS CONDUCTED DURING THE YEAR UNDER REVIEW

The Company had 6 (Six) Board Meetings held on 15th April 2021, 20th July 2021, 17th August 2021, 28th September 2021, 12th November 2021 and 10th March 2022 during the financial year under review.

22. SUBSIDIARIES, JOINT VENTURES AND ASSOCIATE COMPANIES

Your Company had formed a Trust in the name of "AFC Foundation". AFC Foundation looks forward to collaborate and partner with reputed institutions at the National level and civil society organizations engaged in innovative and sustainable initiatives to make a visible difference. The endeavor is to provide innovative and sustainable solutions to improve the lot of the poor and marginalized.

23. DECLARATION OF INDEPENDENT DIRECTORS

The Independent Directors have submitted their disclosures to the Board that they fulfill all the requirements as stipulated in Section 149(6) of the Companies Act, 2013 so as to qualify themselves to be appointed as Independent Directors under the provisions of the Companies Act, 2013 and the relevant rules.

24. APPOINTMENT OF STATUTORY AUDITORS

The Comptroller and Auditor General of India had appointed M/s. Ashok Bairagra & Associates, Chartered Accountants, Mumbai as Statutory Auditors of your Company for the Financial Year 2021-22 to hold office until the conclusion of the ensuing Annual General Meeting.

25. DEMATERIALISATION OF SHARES

100% of the Company's paid up share capital has been dematerialized.

26. PARTICULARS OF EMPLOYEES

During the year under review, there were no employees drawing remuneration of Rs.1.02 Crore p.a. or Rs. 8.50 Lakhs /- p.m. or more. Hence there is no information to be provided in accordance to Section 197 read with Rule 5 of The Companies (Appointment and Remuneration of Managerial Personnel) Amendment Rules, 2016.

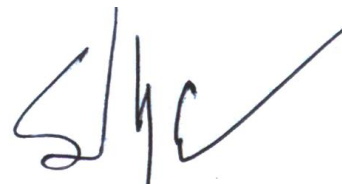
Your Directors further state that during the year under review, there were no cases filed pursuant to the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013.

ACKNOWLEDGEMENTS

The Directors would like to place on record their appreciation for the cooperation and support provided by the Clientele and takes this opportunity to gratefully thank them. The Directors extend their gratitude towards the Ministries of the Government of India, in particular, Ministries of Agriculture, Rural Development, Tribal Affairs, Environment and Forests and to the Ministries of Panchayati Raj, Health and Family Welfare etc., as also to the various State Government Departments, other institutions for their continued patronage to your Company. The Directors would also like to place on record their appreciation of Member Banks and NABARD for their continued support and guidance. The Directors also thank the Statutory Auditors as well as the Audit Board (Commercial Audit), Government of India for their guidance and support.

The Directors further express their thanks to the Business Associates and experts engaged in various assignments for completing the same in time and for submitting quality reports. Needless to mention, thanks are also due to the officers and staff of the Company for their very cordial relations and excellent cooperation in increasing productivity and achieving higher volume of business and income for the company.

FOR AND ON BEHALF OF THE BOARD OF DIRECTORS



CHAIRMAN

Place: Mumbai

Date: 07.06.2022

BOARD'S REPORT

EXTRACT OF ANNUAL RETURN

as on the Financial Year ended 31.03.2022

[Pursuant to Section 92(3) of the Companies Act, 2013, and Rule 12(1) of the Companies (Management and Administration) Rules, 2014]

FORM NO. MGT - 9

I Registration and other Details	
CIN	U65990MH1968GOI013983
Registration Date	10/04/1968
Name of the Company	AFC INDIA LIMITED
Category / Sub-Category of the Company	Public Company having Share Capital
Address of the Registered Office and contact details	Dhanraj Mahal, 1st Floor, Chhatrapati Shivaji Maharaj Marg, Mumbai 400001 Contact: +91-22-22029517 / +91-22-22028924 Email: afc@afcindia.org.in Website: https://www.afcindia.org.in/
Whether listed company	No
Name, address and contact details of Registrar and Transfer Agent, if any	Link Intime India Pvt Ltd

II Principal Business Activity of the Company

S.No	Principal Business Activity of the Company
1	Agricultural Consultancy

III Holding / Subsidiary and Associate Companies

Name and address of the Company	CIN / GLN	Holding / Subsidiary / Associate	% of shares held	Applicable Section
NA				

IV Shareholding Pattern (Equity Share Capital Break up as a percentage of Total Equity)

i) Category-wise Shareholding

Category of Shareholders	No. of Shares held at the beginning of the year				No. of Shares held at the end of the year				% Change during the year
	Demat	Physical	Total	% of Total Shares	Demat	Physical	Total	% of Total Shares	
A. Promoters									
(1) Indian									
a) Individual / HUF	0	0	0	0	0	0	0	0	0
b) Central Govt	0	0	0	0	0	0	0	0	0
c) State Govt.(s)	0	0	0	0	0	0	0	0	0
d) Bodies Corporate	0	0	0	0	0	0	0	0	0
e) Banks / FI	6409	00	6409	42.73	6409	00	6409	42.73	0
f) Any Other	0	0	0	0	0	0	0	0	0
Directors	0	0	0	0	0	0	0	0	0
Directors Relatives	0	0	0	0	0	0	0	0	0
Sub-Total (A)(1)	6409	00	6409	42.73	6409	00	6409	42.73	0.00
(2) Foreign									
a) NRIs - Individuals	0	0	0	0	0	0	0	0	0
b) Other - Individuals	0	0	0	0	0	0	0	0	0

c) Bodies Corporate	0	0	0	0	0	0	0	0	0
d) Banks / FI	0	0	0	0	0	0	0	0	0
e) Any Other	0	0	0	0	0	0	0	0	0
Sub-Total (A)(2)	0	0	0	0	0	0	0	0	0
Total Shareholding of Promoters (A) = (A)(1)+(A)(2)	6409	00	6409	42.73	6409	00	6409	42.73	0.00
B. Public Shareholding									
(1) Institutions									
a) Mutual Funds / UTI	0	0	0	0	0	0	0	0	0
b) Banks / FI	8451	0	8451	56.34	8451	0	8451	56.34	0
c) Central Govt	0	0	0	0	0	0	0	0	0
d) State Govt.(s)	0	0	0	0	0	0	0	0	0
e) Venture Capital Funds	0	0	0	0	0	0	0	0	0
f) Insurance Companies	0	0	0	0	0	0	0	0	0
g) FII's	0	0	0	0	0	0	0	0	0
h) Foreign Venture Capital Funds	0	0	0	0	0	0	0	0	0
i) Others (Private Company)	140	0	140	0.93	140	0	140	0.93	0
Sub-Total (B)(1):	8591	00	8591	57.27	8591	00	8591	57.27	0
(2) Non-Institutions									
a) Bodies Corporate									
b) Individuals									
i) Individual Shareholders holding nominal share capital upto ` 1 lakh	0	0	0	0	0	0	0	0	00
ii) Individual Shareholders holding nominal share capital in excess of ` 1 lakh	0	0	0	0	0	0	0	0	00

c) Others (specify)									
i) Shares held by Pakistani citizens vested with the Custodian of Enemy Property	0	0	0	0	0	0	0	0	0
ii) Other Foreign Nationals	0	0	0	0	0	0	0	0	0
iii) Foreign Bodies	0	0	0	0	0	0	0	0	0
iv) NRI (Non-Repat)	0	0	0	0	0	0	0	0	0
NRI (Repat)	0	0	0	0	0	0	0	0	0
v) Clearing Members / Clearing House	0	0	0	0	0	0	0	0	0
vi) Trusts	0	0	0	0	0	0	0	0	0
vii) Limited Liability	0	0	0	0	0	0	0	0	0
Hindu Undivided Family	0	0	0	0	0	0	0	0	0
viii) Foreign Portfolio Partnership Investor (Corporate)	0	0	0	0	0	0	0	0	0
ix) Qualified Foreign Investor	0	0	0	0	0	0	0	0	0
Sub-Total (B)(2):	0	0	0	0	0	0	0	0	0
Total Public Shareholding (B)=(B)(1)+(B)(2)	8591	00	8591	57.27	8591	00	8591	57.27	0
C. Shares held by Custodian for GDRs & ADRs									
Grand Total	15000	0	15000	100	15000	0	15000	100	0

ii) Shareholding of Promoters

Shareholders Name	Shareholding at the beginning of the year			Shareholding at the end of the year			% change in shareholding during the year
	No. of Shares	% of total shares of the Company	% of Shares Pledged / encumbered to total shares	No. of Shares	% of total shares of the Company	% of Shares Pledged / encumbered to total shares	
BANK OF BARODA	2250	15.00	-	2250	15.00	-	-
CENTRAL BANK OF INDIA	1608	10.72	-	1608	10.72	-	-
STANDARD CHARTERED BANK	970	6.47	-	970	6.47	-	-
UNION BANK OF INDIA	831	5.54	-	831	5.54	-	-
CANARA BANK (Formerly Syndicate Bank)	750	5.00	-	750	5.00	-	-

iii) Change in Promoters' Shareholding (Please specify, if there is no change)

	Shareholding at the beginning of the year		Cumulative Shareholding during the year	
	No. of Shares	% of total shares of the Company	No. of Shares	% of total shares of the Company
At the beginning of the year	6409	42.73	6409	42.73
Date wise Increase/Decrease in Promoters Shareholding during the year specifying the reasons for increase / decrease (e.g. allotment / transfer/ bonus / sweat equity etc):	No Change	-	No Change	4.17
At the end of the year	6409	42.73	6409	42.73

iv) Shareholding Pattern of Top Ten Shareholders (Other than Directors, Promoters and Holders of GDRs and ADRs)

For Each of the Top 10 Shareholders	Shareholding at the beginning of the year		Shareholding at the end of the year	
	No. of Shares	% of total shares of the Company	No. of Shares	% of total shares of the Company
PUNJAB NATIONAL BANK	1769	11.79	1769	11.79
BANK OF INDIA	1261	8.41	1261	8.41
THE NATIONAL BANK FOR AGRICULTURE AND RURAL DEVELOPMENT	1000	6.66	1000	6.66
STATE BANK OF INDIA	950	6.33	950	6.33
INDIAN BANK	946	6.31	946	6.31
UCO BANK	803	5.35	803	5.35
EXIM BANK	750	5.00	750	5.00
BANK OF MAHARASHTRA	303	2.02	303	2.02
INDIAN OVERSEAS BANK	183	1.22	183	1.22
AMREX MARKETING PVT LTD	140	0.93	140	0.93

v) Shareholding of Directors and Key Managerial Personnel

For Each of the Directors and KMP	Shareholding at the beginning of the year		Shareholding at the end of the year	
	No. of Shares	% of total shares of the Company	No. of Shares	% of total shares of the Company
None of the Directors or KMP hold shares in company	NIL	-	NIL	-

V Indebtedness

Indebtedness of the Company including interest outstanding/accrued but not due for payment

	Secured Loans excluding deposits
Indebtedness at the beginning of the financial year	
i) Principal Amount	-
ii) Interest due but not paid	-
iii) Interest accrued but not due	-
Change in Indebtedness during the financial year	
Addition	-
Reduction	-
Net Change	
Indebtedness at the end of the financial year	-
i) Principal Amount	-
ii) Interest due but not paid	-
iii) Interest accrued but not due	-
Total	-

VI Remuneration of Directors and Key Managerial Person

A Remuneration to Managing Director, Whole-time Directors and/or Manager:

S. No	Particulars of Remuneration	Shri B. Ganeshan (Managing Director) 1.04.2021- 31.10.2021	Shri Mashar V. (Managing Director) 1.11.2021 – 31.03.2022
1	Gross Salary		
	(a) Salary as per provisions contained in Section 17(1) of the Income Tax Act, 1961	Rs.16,06,587/-	Rs. 11,85,634/-
	(b) Value of perquisites under Section 17(2) Income Tax Act, 1961	Rs. 7,05,016/-	Rs. 5,59,200/-
	(c) Profits in lieu of salary under Section 17(3) Income Tax Act, 1961	-	-
2	Stock Options	-	-
3	Sweat Equity	-	-
4	Commission	-	-
	as % of profit	-	-
	others, specify	-	-
5	Others, please specify	-	-
	Total (A)	Rs. 23,11,603/-	Rs. 17,44,834/-

B. Remuneration to other Directors:

1. Independent Directors

No	Remuneration	Name of Directors					Total (Rs)
		Dr. C. D. Mayee	Shri Bhagirath Choudhary	Dr. P. G. Patil	Dr. Atanu Purkayastha	Shri Ravindra Boratkar	
	Fee for attending Board/Committee Meetings	1,20,000	60,000	50,000	50,000	60,000	3,40,000
	Commission	-	-	-	-	-	-
	Others, please Specify (Honorarium)	30,000	30,000	-	-	30,000	90,000
	Total	1,50,000	90,000	50,000	50,000	90,000	4,30,000

2. Non Executive Directors

Remuneration	Name of Directors				
	1. Shri David Sinate	2. Shri G.S. Rawat	3. Shri Vijay V. Murar	4. Shri Nitin Deshpande	5. Shri Nityananda Behera
Fee for attending Board/Committee Meetings	-	-	-	-	-
Commission	-	-	-	-	-
Others, please specify	-	-	-	-	-
Total (B)(2)	-	-	-	-	-
Total (B)= (B)(1)+ (B)(2)	-	-	-	-	-

C. Remuneration To Key Managerial Personnel Other Than MD/Manager/WTD

Sr. No	Particulars of Remuneration	Key Managerial Personnel		
		CA. MAMTA SAHAL (CFO)	CS. Nidhi Shah	Total Amount (Rs)
1	Gross Salary			
	a) Salary as per provisions contained in Section 17(1) of the Income Tax Act, 1961	Rs. 16,49,669/-	Rs.7,67,848 /-	Rs. 24,17,517 /-
	(b) Value of perquisites under Section 17(2) Income Tax Act, 1961	-	-	-
	(c) Profit in lieu of salary under Section 17(3) Income Tax Act, 1961	-	-	-
2	Stock Options	-	-	-
3	Sweat Equity	-	-	-
4	Commission			
	as % of profit	-	-	-
	others, specify	-	-	-
5	Others, please specify	-	-	-
	Total (C)	Rs. 16,49,669/-	Rs.7,67,848 /-	Rs. 24,17,517 /-

VII PENALTIES / PUNISHMENT / COMPOUNDING OF OFFENCES

Type	Section of the Companies Act	Brief Description	Details of Penalty / Punishment / Compounding fees imposed	Authority [RD / NCLT / COURT]	Appeal made, if any (give details)
A. COMPANY					
Penalty	-	-	-	-	-
Punishment	-	-	-	-	-
Compounding	-	-	-	-	-
B. DIRECTORS					
Penalty	-	-	-	-	-
Punishment	-	-	-	-	-
Compounding	-	-	-	-	-
C. OTHER OFFICERS IN DEFAULT					
Penalty	-	-	-	-	-

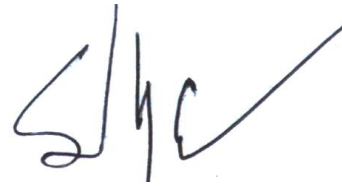
Punishment	-	-	-	-	-
Compounding	-	-	-	-	-

RELATED PARTY TRANSACTIONS

All related party transactions that were entered into during the financial year were on an arm's length basis and were in the ordinary course of business. There are no materially significant related party transactions made by the Company with Promoters, Directors, Key Managerial Personnel or other designated persons which may have a potential conflict with the interest of the Company at large.

None of the Directors has any pecuniary relationships or transactions vis-à-vis the Company.

FOR AND ON BEHALF OF THE BOARD OF DIRECTORS



CHAIRMAN

Place: Mumbai

Date: 07.06.2022

Annexure 1

Details of Assignments Canvassed during 2021-22:

Sl. No	Project Name	Client	Total Fees (Rs. In lakh)
1.	Implementation of Organic Farming in Nayagarh District of Odisha (400 Ha)	The Deputy Director of Horticulture, Nayagarh, Odisha	80.00
2.	Empanelled as a CBBO-Sanctioned Programme for the Year 2020-21 under Central Sector Scheme for Formation and Promotion of 10000 FPO's in the state of Haryana (06 FPO--Fatehbad)	Small Farmers Agri-Business Consortium, Haryana	150.00
3.	Third Party Survey for Solar Pump Site Feasibility and Technical Inspection / Verification of Installed Solar Pumps under PM Kusum Scheme – Component B in the State of Maharashtra” Nashik Division (Nashik, Dhule, Jalgaon, Nandurbar & Ahmednagar Districts)	Maharashtra Energy Development Agency (MEDA)	83.00
4.	Preparation of Plan and sanction from Town Planning Authority, Preparation of Estimate / DPR and Technical Sanction from Appropriate Authority under Annabhau Sathe Nagari Vasti Sudhar Yojana.	Chief officer, Nagar Panchayat Motala, Dist. Buldhana	5.00
5.	MIDH-2020-21- TEC Study for M/s. Munaga Cold Storage & M/s. Marry Cold Storage Pvt. Ltd	DY. Director of Horticulture, Government of Andhra Pradesh	1.77
6.	Conducting Up-skilling/ Recognition of learning Programme for 1600 Sanitation Workers in Bihar, Chandigarh, Maharashtra, Rajasthan & Uttar Pradesh	National Safai Karmcharis Finance & Development Corporation	48.00
7.	Community Horticulture Production and Marketing Association (CHPMA) Group Facilitation and Training in Himachal Pradesh	Directorate of Horticulture, Himachal Pradesh	561.64
8.	Implementation Support Agency - Survey of Tribal villages for inspection details in selected villages under Jal Jeevan Mission in the Devari Tahsil district of Gondia.	Jal Jeevan Mission for Maharashtra State	14.40
9.	Agribusiness Promoting Agency(ABPA) under Rashtriya Krishi Vikas Yojana-2019-20, Promotion of Farmer Producer Organizations in the state of Kerala	Dept. of Agriculture Development and Farmers' Welfare, Govt. of Kerala	184.80
10.	Engagement of District Implementation Partner to support in Implementation of Atal Bhujal Yojana (Atal Jal) for Cluster 09 District-	The Executive Engineer, Atal Jal, Irrigation & Water Resource Department	500.58

	Mahendragarh (Blocks: Nangal Choudhary, Narnaul, Kanina, Ateli, Mahendragadh)" Project.		
11.	Preparation of Detailed Project Report (DPR) for Integrated Pack House in Pasighat, Arunachal Pradesh under APEDA	The Secretary Tribal Development Foundation (TDF) Arunachal Pradesh	2.36
12.	Conducting Skill Development Training Programme for 500 identified MS/ dependents for the year 2021-22 in the States of Maharashtra and Uttar Pradesh.	National Safai Karmcharis Finance & Development Corporation	68.20
13.	Third-Party Inspection Agencies (TPI's) for inspection of different works under rural water supply which includes in-village infrastructure works - in Chhattisgarh Districts (6 Districts).	Executive Engineer, PHED & Member Secretary (DWSP), District. Dhamtari, Chhattisgarh	3.15
14.	Implement Hans Udhya miya Mission Program in Uttarakhand	The Hans Foundation, Dehradun, Uttarakhand	336.75
15.	Verification of Season Data (Farmer's List) under BCI Program in selected Producer Units (PUs) of Maharashtra	Better Cotton Growth and Innovation Foundation, IDH Sustainable Trade Initiative, Nedarland	8.80
16.	Skill Development Training Programme under PM-DAKSH for the year 2021-22 for short term/up-skilling programme for Uttarakhand State (300 Karmacharis)	National Safai Karmacharis Finance & Development Corporation	67.53
17.	Skill Development Training Programme under PM-DAKSH for the year 2021-22 for short term/up-skilling programme for New Delhi, Uttar Pradesh and Uttarakhand State (1200 Karmacharis)	National Safai Karmacharis Finance & Development Corporation	36.00
18.	Conducting End Term Evaluation of Batch-III -2011-12 & IV(2012-13) 17 IWMP projects in Tripura	State Level Nodal Agency, IWMP, Government of Tripura	11.21
19.	Social Audit and Evaluation under Mid-day Meal Scheme to be implemented in Schools	Maharashtra State Society for Social Audit and Transparency, Mumbai	159.30
20.	Conducting End Term Evaluation of Batch-V (2013-14) 08 IWMP projects in Tripura	State Level Nodal Agency, IWMP, Government of Tripura,	8.50
21.	Adoption and Certification of Organic Farming Project under the scheme Paramparagat Krishi Vikas Yojana (PKVY) in UT of Ladakh	Mission Director (MODI), UT Laddakh	815.00
22.	Baseline and Social Survey of Tanks and Tanks Commands (Zone-3) in (Bargarh, Sambalpur, Keonjhar & Mayurbhanj) for the " Ground water recharge and solar micro irrigation to ensure food security and enhance resilience in valnerable tribal areas of Odisha (GCF)	Odisha Community Tank Development Management Society, Bhubaneshwar, Odisha	195.24

23.	Implementation of BPKP (under PKVY) for Agri/Hort Crops in districts of Naupada covering 2000HA in two clusters of the districts of Odisha	ATMA, Naupada, Dept of Agriculture and Farmers Empowerment, Govt of Odisha	244.00
24.	Carring out Activities as per scope of work under Jal Jeevan Mission at village level in different districts of Jharkhand as ISA (Implementation Support Agency)	Drinking Water & Sanitation Dept, Jharkhand	12.96
25.	Implementation of Water Use Efficient Alternate Crop Plan & Integrated Farming System Models for Paddy Dominent Areas for Rabi and Kharif Season in Bhawanipatna Block of Kalahandi District of Odisha	General Manager, NABARD, Bhubaneshwar	18.02
26.	Implementation of BPKP (under PKVY) for Agri/Hort Crops in districts of Gajpathi covering 2000HA in two clusters of the districts of Odisha	Dept of Agriculture and Farmers Empowerment, ATMA Govt of Odisha	244.00
27.	Hiring of Services of Technical Support Agency (TSA) for Implementation of Organic Farming and Certification under Chattisgarh Grameen Aajiveeka Samvardhan Samiti (CGSRLM-Bihan)	Chhatisgarh Rajya Gramin Aajeevika Samvardhan Samiti, Chattisgarh	380.29
28.	Training and Capacity Building Programme under "One District One Product" in North Eastern State	Agricultural and Processed Food Products Export Development Authority (APEDA)	7.79
29.	Baseline Data Collection for DCM Shriram Limited in Rice Production	International Finance Corporation New Delhi	14.86
30.	Implementation of Bhartiya Prakritik Krishi Paddhati (BPKP) under Paramparagat Krishi Vikas Yojana (PKVY)	State Project Implementing Unit, Department of Agriculture, Himachal Pradesh	787.50
31.	Conducting End line Study of Strengthening Civil Society Action for Transforming Lives of the Particularly Vulnerable Tribal Groups of Jharkhand and Madhya Pradesh	Chief Executive Officer, Bharat Rural Livelihoods Foundation (BRLF), New Delhi	8.85
32.	End line Assessment and Data Collection for OLAM India-Sugar	International Finance Corporation New Delhi	16.75
33.	Developing of Management Information System and Geographic information Systems for CHIRAAG Project	Department of Agriculture Farmers Welfare and Biotechnology, Government of Chattisgarh	23.60
34.	State Environment Resource Agency to support Implementation of Tamil Nadu Rural Transformation Project (TNRP)	Department of Rural Development & Panchyati Raj	212.99
35.	Conduct baseline data collection in Gujarat & Maharashtra	Better Cotton Growth and Innovation Foundation, IDH Sustainable Trade	20.85

		Initiative, Nedarland	
36.	Adoption & Certification of Organic Farming for 2021-22 in the state of Odisha for 600 HA in Districts Korapat, Mayurbhanj and Boudh	Directorate of Horticulture, Government of Odisha	120.00
37.	GPDP Training in Sahibganj District for Block Resource Team and Gram Panchayat Facilitation Team	Department of Panchayati Raj Government of Jharkhand	4.65
38.	Conducting Baseline Study for High for High impact livelihoods enhancement Project focusing on the tribal dominated blocks of the Vidharbha region in partnership with Government of Maharashtra and CSOs	Chief Executive Officer, Bharat Rural Livelihoods Foundation (BRLF), New Delhi	7.03
39.	Area of Jharkhand Tribal Empowerment & Livelihood Project - PCR Study	Jharkhand Tribal Development Society, Jharkhand	23.34
40.	Third Party Verification Consultants for Ex-Malgujari related Works in the district of Gadchiroli in Maharashtra	Sir Dorabaji Tata Trust Mumbai	5.58
41.	Rapid Assessment of NGO's and Gram sabhas supported by Tribal Development, Govt. of Maharashtra to carry out Community Forest Resource Management Plan	Tribal Development Department Government of Maharashtra	24.78
42.	Organizing Micro Enterprise Development Programme (MEDP) on Biofloc fish farming, Organizing the NABARD's Block level Grass Root Training cum Convergence & Coordination meeting & Organizing the NABARD's FPO ABHIJAN & SANITATION PROG. in 15 villages of Bhawanipatna Block	AGM, NABARD, Regional Office, Bhubaneswar, DDM, NABARD, Kalahandi, Odisha	1.37
43.	WEP- Training of Entrepreneurship Development for 5000 Beneficiaries in Maharashtra"	Child fund India, New Delhi	141.20
44.	Appointment of firm for third party quality audit for the construction of multipurpose cyclone shelters for the state of kerala- Additional 07 Months	State Project Implementation Unit NCRMP, KERALA	24.78
45.	WEP - Training on Entrepreneurship Development for 4200 beneficiaries in Karnataka	Child fund India, New Delhi	147.00
TOTAL			5833.42

KEY ASSIGNMENTS UNDERTAKEN BY AFC

1. Himachal Pradesh Sub-tropical Horticulture, Irrigation, and Value Addition (HPSHIVA) project: Himachal Pradesh Sub-tropical Horticulture, Irrigation, and Value Addition (HPSHIVA) project is being implemented by the Department of Horticulture with the financial support of the Asian Development Bank (ADB) in 28 development blocks of 7 districts including Bilaspur, Hamirpur, Kangra, Mandi, Solan, Sirmaur and Una of Himachal Pradesh. The project aims to cover about 8,000 ha area under sub-tropical fruit cultivation focussing Orange, Guava, Pomegranate, Litchi and other crops to benefit about 20,000 farm households. AFC's role is of group facilitation and training of the farmers.

2. Strengthening Civil Society Action for Transforming Lives of 'Particularly Vulnerable Tribal Groups' of Jharkhand and Madhya Pradesh: AFC has conducted end line assessment of a project entitled Strengthening Civil Society Action for Transforming Lives of Particularly Vulnerable Tribal Groups implemented by Bharat Rural Livelihoods Foundation (BRLF). The project was funded by European Union (EU) and covered 20,000 households in 279 villages of 6 blocks of 5 districts of Madhya Pradesh and Jharkhand states.



3. Incubation Program under Hans Udhaymita in the Himalayan State of Uttarakhand: The project targeted to assist 1,600 youths in engaging them in self-employment/ enterprise development. The project was originated to assist the migrants who were engaged in private jobs outside Uttarakhand state but have to return back to their native villages due to Covid-19 pandemic resulting in unprecedented situation of loss of employment/ livelihood. The project provided assistance to the aspiring entrepreneurs to setup their own enterprises (with an upper limit of Rs. 25.00 Lakh) and also for nano enterprises (with an upper limit of Rs. 0.50 Lakh) such as small vendor, fast food cart owners and green groceries/vegetables vendors, etc. MSME Department. under Directorate of Industry, Govt. of Uttarakhand is the nodal agency for MSY implementation, hence, AFC is facilitating the Government of Uttarakhand to effectively implement this self-employment generation scheme.

4. Implementation of Water Use Efficient Alternate Crop Plan & Integrated Farming System Model (IFSM) in Paddy Dominant Areas in District Kalahandi, Odisha

funded by NABARD under Farm Sector Promotion Fund (FSPF): The project is rooted to develop strategies to encourage farmers in selected districts of Odisha to diversify from 'paddy cultivation' to other 'alternate crops' that require low water and potentially give better economic returns. Accordingly, the village Sujanpur, Block Bhawanipatna, District Kalahandi with considerable low land paddy cultivated area was selected. In addition, a plan will be developed for the farmers to practice integrated farming system models for irrigated as well as rainfed ecosystems.

5. Base line Data Collection for DCM Shriram Limited in Rice and Wheat Production supported by International Finance Corporation (IFC):

The baseline study was conducted using a quasi-experimental study design comparing the results between intervention farmers (to be supported under the project) and control farmers (those who are not part of the project). The baseline study mainly focused on assessing the awareness and adoption of climate smart agriculture practices, farmers and their current livelihood, household income status etc. Furthermore, their current farming practices like farm management, planting methods, inputs application, etc. were also captured and analysed to establish the baseline condition in the project area.

6. End-line Assessment and Data Collection for Olam India Sugar Mill's Project supported by International Finance Corporation (IFC):

International Finance Corporation has been working with Olam India through providing support to its Rajgoli Sugar Mill in Kolhapur, Maharashtra. The project envisages scaling up lessons and experience emphasizing on promotion of climate smart agriculture practices for improvements in water use efficiency, soil health and building overall climate resilience amongst



smallholder sugarcane farmers. The assignment entailed collection of quantitative and qualitative mix of data from an array of stakeholders. A total of 702 farmers associated with Rajgoli Mill (Maharashtra) were covered. In addition, 4 in-depth interviews were conducted with the representatives of Ganna Vikas Samiti/PRIs, District Cane officers, Officers of Agriculture Department and Rajgoli Mills. The CAPI version of data collection was used for the survey using Survey CTO on android platform. The coded and cleaned data were collected and submitted to IFC on qualitative and quantitative aspects.

7. State Resource Environment Agency for developing Environment Assessment (EA) tools, Environment Management Framework (EMF) Manual, Capacity

Building, Environment Audit and Internal Monitoring of EMF implementation in Tamil Nadu Rural Transformation Project (TNRTP): Vaazhndhu Kaattuvom Project (VKP) is an innovative project, assisted by the World Bank, for poverty alleviation by building sustainability and prosperity of rural communities through enterprise promotion, access to finance, and employment opportunities. The Project development objective is to promote rural enterprises, access to finance, and employment opportunities in 120 blocks of Tamil Nadu.

8. Verification of Seasonal Data (Farmer’s List) under BCI Program in selected Producer Units (PUs) of Maharashtra: The purpose of third party verification was to conduct an independent review of early seasonal data (original dataset) submitted by the Producer Units (PUs) spread across 8 districts viz. Akola, Amravati, Aurangabad, Buldhana, Parbhani, Washim, Wardha and Yavatmal in Maharashtra state. The verification covered a sample of 3,935 farmers across 31 PUs.

9. Baseline Study of BCI program in Maharashtra and Gujarat states: The purpose of the assignment was to collect data from pre-BCI treatment farmers who shall be joining Producer Units (PUs) in the next seasons during the year 2022-2023 under the BCI Program and have not received any training on BCI implementation during 2021-22 seasons.

10. End Term Evaluation of Batch VII Projects under Integrated Watershed Management Programme (IWMP), Tripura: AFC was involved by the State Level Nodal Agency for IWMP in the Government of Tripura for conducting the End Term Evaluation of the projects being undertaken in Batch VII. These projects were implemented in 7 districts having 11 projects and 33 micro watersheds. AFC evaluated 9 completed projects under this batch on the basis of primary and secondary data and submitted a comprehensive report based on the official guidelines.

11. Baseline and Social Survey of Tank and Tank Command for Ground Water Recharge & Solar Micro-Irrigation Project in Tribal Districts of Odisha: The Government of Odisha, in partnership with NABARD and funding support from Green Climate Fund (GCF), has been implementing “Ground water recharge and solar micro irrigation to ensure food security and enhance resilience in vulnerable tribal areas of Odisha”. Primary objective of the project is to enhance groundwater recharge in the



Survey using Drone Technology

community ponds through structural adaptation measures and use of solar pumps for micro irrigation to ensure water security and food security in the vulnerable areas of the state of Odisha. AFC has been assigned the task of conducting baseline and social survey on nearly 4,000 identified tanks spread over 4 districts of Odisha viz. Sambalpur, Bargarh, Keonjhar and Mayurbhanj. AFC used multiple technologies for survey including traditional manual survey techniques (transect walk, household survey, community consultation, etc.), geospatial study (satellite image analysis), drone survey and laboratory testing of soil and water samples collected from Catchment and Command Areas. AFC has been generating reports for each tank under survey based on primary data collected under the assignment.

12. Socio-Economic End-line Survey of Project Interventions under West Bengal Forest & Biodiversity Conservation Project (WBFBCP):

The project was implemented by Forest Department, Govt. of West Bengal since 2011-12, with the objective of improving forest ecosystem and conserve biodiversity by undertaking afforestation, regeneration and wildlife management activities through Joint Forest Management approach, including institutional capacity development, thereby contributing to environmental conservation and harmonized socio-economic development. West Bengal Forest and Biodiversity Conservation Society” (WBFBCS) is the Special Purpose Vehicle (SPV) formed for implementing the project. AFC conducted endline survey of the project.

13. Evaluation of Ponds Renovation & De-Silting under Barren Land/ Rice Fallow State Scheme of Jharkhand:

The scheme aimed at reduction in barren land along with current fallow and increasing cropping intensity in paddy-based mono-cropped lands for which intensification of irrigation facility has been focused. Under the scheme, de-silting and renovation of existing ponds and water bodies were being done since 2016-17. During financial year 2016-17 and 2017-18, large number of ponds and water bodies were renovated/de-silted under the scheme by the implementing agency vi. Jharkhand Agriculture and Soil Management Institute (JASMIN). At the ground level the scheme has been executed through the Government recognized Water Users’ Association popularly called “Pani Panchayat” under the technical support, supervision and monitoring of the officers of the Soil Conservation Directorate of the Govt. of Jharkhand. AFC as an independent agency, was involved in assessing the impact of the scheme and carrying out performance audit of scheme.

14. Conducting Skill Development Training Programme for 500 identified Manual Scavengers (MS)/Dependents in U.P. and Maharashtra States

AFC was awarded training of 500 identified Manual Scavengers (MS)/Dependents in U.P. and Maharashtra States by National Safai Karamchhari Finance and Development Corporation (NSKFDC), who has been implementing various loan and non-loan-based schemes. Under loan-based schemes, NSKFDC provides financial assistance to the Safai Karamcharis, Manual Scavengers and their dependents for viable income generating activities including sanitation related activities and for education in India and abroad. The major tasks undertaken by AFC under the training included mobilization of candidates, selection committee meeting, training of the selected candidates, placement of trained candidates and provision of stipend to the candidates by the NSKFDC through Direct Beneficiary Transfer (DBT).



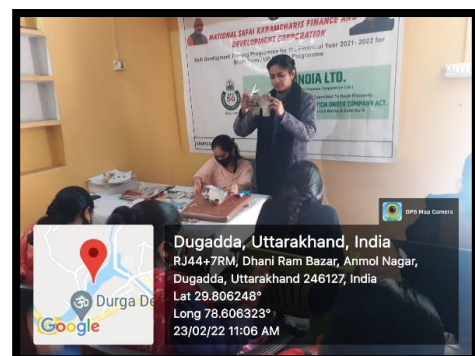
15. Upskilling and Recognition of Prior Learning Program for 1,600 Sanitation Workers in 5 States- U.P, Maharashtra, Rajasthan, Chandigarh and Bihar

NSKFDC entrusted to AFC the task of Recognition of Prior Learning (RPL) trainings to 1,600 beneficiaries. The major tasks undertaken by AFC included mobilization of candidates, selection committee meeting, development of training modules, providing training equipments including jackets, caps, etc. to candidates, training of the selected candidates, and provision of stipend to the candidates by the NSKFDC through Direct Beneficiary Transfer (DBT).



16. Conducting Skill Development Training Programme for 300 persons belonging to the target Group of NSKFDC under PM-DAKSH programme in Uttarakhand.

NSKFDC assigned the short-term trainings of target groups of NSKFDC under the Pradhan Mantri Dakshta aur Kushalta Sampann Hitgrahi (PM-DAKSH) Scheme of, Ministry of Social Justice & Empowerment (MoSJ&E), Government of India launched in 2020-21. It had a National Action Plan for skilling marginalized persons covering SCs, OBCs, EBCs, DNTs, sanitation workers including waste pickers to enhance competency level of the target groups and make them



employable both in wage and self-employment for their socio-economic development. The target groups were categorized as artisans, women and youths. AFC implemented Short Term trainings under the PM DAKSH Scheme for 130 candidates in Uttarakhand state.

17. Conducting Upskilling and Recognition of Prior Learning Program for 1,200 people belonging to the target group of NSKFDC under PM- DAKSH Programme in Delhi, Uttar Pradesh and Uttarakhand.



In addition to the short-term trainings, NSKFDC also assigned the RPL Training under the PM DAKSH Scheme in Uttar Pradesh and Uttarakhand, with similar terms and conditions as mentioned in the aforesaid paragraphs.

18. Carrying out activities as per scope of work under Jal Jeevan Mission at village level in Jharkhand as ISA

AFC was selected as Implementing Support Agency (ISA) for Jal Jeevan Mission in Jharkhand and was assigned 60 Villages in DW&S Division Giridih II of Giridih District Jharkhand. The scope of work included three phases viz., Pre planning phase, Planning & implementation phase and O&M phase. The preplanning phase included activities like re-verification and firming of the baseline data for household tap connections, collection of household level data regarding FHTCs, submission/entry of data, community mobilization, campaigns and assessment of the status of household connections, current water supply arrangements and issues related to water supply such as quality, quantity, and sustainability. The planning and implementation phase included activities like Capacity building of Gram Panchayat and VWSC functionaries, supporting the VWSCs/ GP Body for Peoples' familiarization with the objectives of JJM in coordination with PHE department and need assessment, action preparation, etc. The O&M phase included activities like facilitation of testing and trial runs on scheme completion, facilitating the process for handing over of scheme, providing assistance for recording water supply scheme assets details in GP registers, support in tariff collection/gap analysis and support in maintaining accounts at community level for



PWWS scheme, providing assistance to GP/WSC for conducting review meeting and undertake social audit and identification and documentation of best practices regarding various components of JJM implementation.

19. Gram Panchayat Development Plan (GPDP) training in District Sahebganj, Jharkhand for Block Resource Team and Gram Panchayat Facilitation Team



AFC, is one of the empanelled agencies with PRI Department of Govt of Jharkhand. AFC was assigned with the assignment of training of Block Resource Team and GP Facilitation Team on preparation of Gram Panchayat Development Plan (GPDP).

20. Project Completion Report (PCR) of Jharkhand Tribal Development Society (JTDS)

Government of Jharkhand has been implementing Jharkhand Tribal Empowerment and Livelihood Project (JTELP). Poverty is highest among the Scheduled Tribes (STs) in the Central and East Indian plateau encompassing Jharkhand. The JTELP was built on the experience of the IFAD-supported Jharkhand Tribal Development Programme (JTDP). Besides strengthening community-based institutions and improving natural resource management as in JTDP, the project emphasized productivity enhancement and up-scaling of proven, market-oriented production activities. JTELP has fostered convergence with the on-going Tribal and Rural Development Programmes of the Government of India. A State Project Management Unit (SPMU) and 14 District Project Management Units (DPMU) under the supervision of the Dept. of Welfare, Govt. of Jharkhand were set up to manage the JTELP Components. AFC was involved in preparation of Project Completion Report (PCR).

21. Engagement of District Implementation Partners to support implementation of Atal Bhujal Yojana for Cluster-09 District Mahendragarh, Haryana

Atal Bhujal Yojana is a participatory ground water management scheme supported by the Central Government and the World Bank and implemented by the Government of Haryana, with the main objective of creating a hydrogeological data network of groundwater resources in Haryana and to create community



A view of participants during programme at Badopur, Haryana

organization for the management of ground water resources in the State. The scheme envisaged community mobilization and awareness activities as well as capacity building of stakeholders. Water security plan of each village will be prepared and the same will be implemented in the next 4 years. The target of Atal Bhujal Yojana is to reduce the ground water scarcity by 50 percent during the next five years in the state. The key challenges to address include growing water demand and water scarcity, water pollution, insufficient access to safe, affordable Water, Sanitation and Hygiene (WASH), freshwater ecosystems at risk, impacts of climate change on water. Also, depletion of water level at a high rate, freshwater ecosystems and environmental services from water resources and watersheds are increasingly at risk from human pressures such as water withdrawals, dam diversions, and industrial development. Fluoride content in Mahendergarh district has been found higher than the permissible limit in 70 per cent samples of groundwater tested by the district health authorities under the National Programme for Prevention and Control of Fluorosis (NPPCF). AFC, as a support implementation partner, has undertaken the tasks of awareness generation and motivation of community to be committed to clean water, preparation of Water Security Plans (WSPs), after QCI verification all WSP passed for field verification. The community management practices included inventorisation of perception and formulation of water risks, analyzing the interactions between communities and the assets, explaining the uncertainties, negotiation and adjustment to solutions. The institutional mechanism included plan for improved rural water supply service, based on clear operating, maintenance and management procedures including clear operation and maintenance (O&M) cost recovery policy, measurement for equitable distribution, and transparent arrangement for renewal, replacement and expansion of the source and/or the systems. Design and implementation of a series of preventive measures at the basin, source, system and household levels to protect water quality and develop water quality testing facilities at appropriate levels in the field for ensuring the quality of drinking water supply were also part of the project. The project also envisaged comprehensive plan for participatory management practices based on local diversity like watershed, soil types, rainfall, farm practices, crop productivity, plant health, etc.



Discussion amongst the Participants at Narnaul, Haryana

22. Training of Entrepreneurship Development for 5.000 beneficiaries in Maharashtra and 4200 in Karnataka

Child Fund India, registered as a Not-for-Profit Organization under Society Registration Act XXI of 1860. Child Fund is a child development organization representing the voice of deprived, excluded and vulnerable children in India regardless of their race, creed and gender, since 1951. The agency annually reaches nearly 3 million children, youth, and their families, from 3200 communities in 85 districts across 15 states in India, through our long and short-term programs and partnerships.



EDP Training at Village Aptale

As part of this initiative, Child Fund has promoted a livelihood project aimed at supporting women of Maharashtra. These women are from most marginalized sections of society and also their family's livelihood was impacted severely during COVID 19 lock down last year. Most of these people are engaged in petty businesses, daily wage earning and also employed in un-organized sector.

Primary objective of this assignment is to build the capacities of women on entrepreneurship based on the business interest expressed by them and to work out a framework for post training / enterprise follow up & support and train the field staff on the same.



EDP Training at during training at Village Karanjale

Entrepreneurship training is a structured program that aims to equip participants with the necessary skillset and mindset for identifying and launching new business ventures. Women's influence over financial decisions is associated with increased use of preventive health services by children and women, including use of modern contraceptive methods. Thus, interventions that aim to increase the economic power of women may not only improve the living standard of women but also their families. Entrepreneur training is designed to teach the skills and knowledge that need to know before embarking on a new business venture or upgrading your present skills.



Participants attended at Village Sitewadi

New entrepreneurs suggested to plan and utilize the available local resources in the most effective way and come up with suitable information for next round of training. This utilization of resources plays an important role in the development of a particular area or region at minimum cost. EDPs guide, educate and teach the entrepreneurs to exploit the local resources efficiently. Subsequently the project helps the individuals to have a better understanding of their entrepreneurial personality, changing self-concept and values with the help of self-study and creating the supportive entrepreneurial behavior. As per the training feedback, it has been observed that majority of the trainees were highly satisfied in respect of training sessions conducted for 3 days. The majority of trainees expressed that the training sessions were good, informative, also covered all aspects required to start a small business as it is addressed with “why and how” to start a business, from failure to success, from small to large scale business, risk management, legal matters and bank information, marketing/market analysis, business license, preparation of various business plans Goat rearing, Poultry, Hotel, Tailoring, Masala Making, Aata Chakki, Farming, Dairy, etc. Few trainees stated that due to some reasons i.e., Lack of Training, inadequate financial assistance, lack of marketing Skills, etc. they have to shut their existing/old businesses, but now as they got enough confidence to start their new businesses.

Under Child Fund, similar to Entrepreneurship Development trainings organized in Maharashtra, AFC was assigned trainings of Women Entrepreneurs in Karnataka and the trainings have been conducted in Karnataka state also.



Participants attended EDP training at Karwar



Participants attended EDP training at Devanhalli



Participants attended EDP training at Edurupadav, Manglore

Overall, the content of the training provided under flagship of Child Fund India was highly appreciated by the participants in Karnataka also. In Karnataka, business plans prepared include Tailoring, Fish Shop, Micro Shop, Fast food center, Goat rearing, Poultry, Hotel, Masala Making, Aata Chakki, Farming, Dairy, etc. Many of the women trainees shared that they desire to start their business but due to lack of the appropriate guidance and financial support they couldn't; but after completing the training, they were now equipped with relevant information and the confidence to start their own business and further believe that they could help their families by contributing financially.

23. Third Party Verification Consultants for Verification of Ex- Malgujari related works in Maharashtra

'Tata Trusts' is a charitable trust with thematic interests in soil and water conservation, rural livelihoods, education, health, civil society, governance, arts and culture; with major focus on community-based activities in rural areas. Over the last few years, the Trusts have been implementing the Sukhi Baliraja Initiative (SBI) - Convergence of Agricultural Interventions in Vidarbha focusing on relieving farmer distress through various integrated projects.



Verifications of crest and sill level

Paddy is the main crop in Eastern Vidarbha. However, inadequate rains during July – September at times lead to drought and result in a decrease in paddy production. To overcome this situation, tanks were constructed during the regime of Gond Kings (almost 300 years ago). During the British rule, the ownership of these tanks was transferred to the Malgujars. Hence these tanks are called as the Ex Malgujari-Tanks. These tanks have a collective potential to irrigate more than 125,000 ha of farm land (about six to seven per cent of the net sown area in the region) and recharging ground water on a large scale. These tanks provided water for irrigation and also increased the availability of fish for local consumption, drinking water for human and cattle. Conventional water conveyance system is also in state of damaged condition partially at all tanks. In order to overcome the situation, complete renovation of these tanks, command area development activities and measured for direct recharge of aquifer is necessary.



Work inauguration by community

Desilting of 100 Ex Malgujari tanks in Gadchiroli district is being carried out by Tata Trusts. The desilting of Ex Malgujari works being resource intensive, more technical and involving large payments being made for huge quantum of works, it becomes essential and significantly important to have a third-party agency for verification up to 100% of the work on ground to help bringing in transparency and efficiency into the project on ground. AFC undertook the task of verification through personal interviews, discussions with the Water User Groups (WUGs), at least 50% measurements on random basis with surprise visits, verification of measurement books, quantity calculations, abstract sheets, invoice, etc. Verification documents/NOCs from the community, GPS device and Google earth software were used for taking measurements.

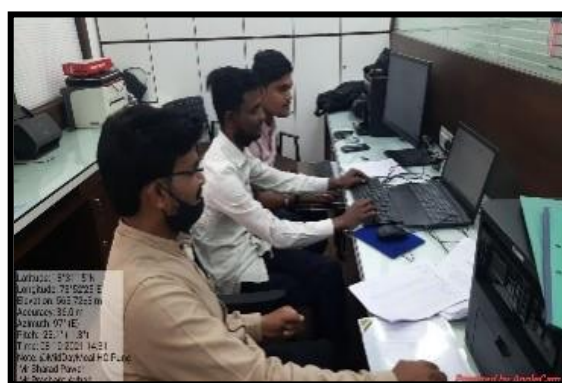
24. Conducting Social Audit and Evaluation of Mid-Day Meal Schemes to be implemented in Schools in Maharashtra

The objective of the above-named project awarded to AFC is to conduct Social Audit and Evaluation under Mid-Day Meal Scheme in the State of Maharashtra. The Evaluation part includes measurement of the effectiveness and impact of Mid-Day Meal Scheme on target beneficiaries. Whereas, 'Social Audit' provide critical inputs regarding the impact of Mid-Day Meal Scheme activities on the social well-being of the community and measure the social benefits accrued as a result of Scheme implementation.



Discussion with Client/Officials

The Major Project work involved in this project can be categorized into 3 Phases: i.e. Phase - I involving in depth discussion with the client, preparation of study tools, Inception of Social Audit Coordination and Facilitation Unit (SACFU), identification & training of Field Investigators, pilot Testing of Research Tools & Training of Field Team. Phase- II comprised of collection of qualitative & quantitative data (Implementation Phase). Phase- III involved



Data entry in Computers

Scrutiny, coding, data entry, data cleaning, and data analysis and report preparation. As part of the Social Audit, at least 5% of the 86,499 schools where mid-day meal scheme is under implementation have been covered through stratified random sampling.

25. Appointment of Implementation Support Agency under Jal Jeevan Mission- Deori, District Gondia, Maharashtra

A total of 40 Gram Panchayats and 59 villages have been selected under Jal Jeevan Mission in Taluka Deori, District Gondia. Under the Jal Jeevan Mission, various Government organizations and Non-Government organizations are working at the state, district, taluka and village levels.

Consequently, AFC has been appointed as an Implementation Support Agency (ISA) in Deori Taluka of Gondia District, Maharashtra. Accordingly, AFC has been functioning as ISA since August 2021 for this project. The tasks involved are mobilization, training and capacity building of village water supply and



Meeting with villagers

sanitation committee and stakeholders as also providing support for (i) facilitating constitution of sub-committee of Gram Panchayat, i.e. VWSC and arrange to build capacities of its functionaries, (ii) handholding Gram Panchayat and VWSC; (iii) need assessment of FHTCs and motivate village communities to have FHTCs; (iv) act as coordination platform between DWSM and VWSC; (v) using Participatory Rural Appraisal (PRA) tools for community mobilization and carry out need assessment; (vi) assist the community in water campaigns initiated by Government of India/ state Government; (vii) build awareness on various aspects of water such as rain water harvesting, artificial recharge, water quality, water-borne disease, water saving, water handling, drinking water source augmentation/ sustainability aspects, etc.; (viii) document and upload success stories from village and (ix) Carry out Social Behavioral Change Communication (SBCC) activities.



Farmer's field



A view of Workshop organized



view of Field experience during visit

26. Organic Farming Projects

Organic Farming is defined and regulated by the National Organic Production Program (NPOP) or PGS-India Organic, as a programme to get organic certification, an organic

grower must maintain an Organic System Plan and be certified by an Accredited Certifying Body (ies) that has been approved and audited by the NAB or PGS-India Regional Council. Organic farming explicitly prohibits use of synthetic or chemical fertilizers, herbicides and pesticides, genetically-modified organisms, sewage sludge, and irradiation. Organic Farming starts with the soil organic agricultural practices to maintain, replenish and balance soil fertility to produce healthy and better tasting crops. Organic farmers use an array of cultural and biological practices to build soil health, manage weeds and pests, and increase biodiversity. Details of some of the organic farming projects undertaken by AFC during the year are given below:

26.1. Implementation of Subhash Palekar Natural Farming (SPNF) project under Prakritik Kheti Khushal Kisan Scheme in Himachal Pradesh:

In the year 2021-2022, Government of Himachal Pradesh, has allotted 35 clusters (300 Ha. in each cluster) in 10 districts including Solan, Shimla, Sirmaur, Mandi, Kullu, Kinnaur, Lahul & Spiti, Bilaspur, Una and Kangra of the state to implement SPNF project under the scheme “Prakritik Kheti Khushal Kisan”. The key objectives are to (i) promote Natural Farming under the scheme of SPNF in harmony with nature, (ii) reduce cost of cultivation and make farming a sustainable viable livelihood option, (iii) improve soil fertility, porosity, water infiltration, water holding and soil micro flora & fauna, (iv) discourage use of chemical fertilizers and pesticides, (v) reduce environmental and aquatic pollution and (vi) create awareness amongst farming community and society about natural farming.



Glimpse of major activities of SPNF project in Himachal Pradesh

26.2. Implementation of Organic Farming and Certification under Chhattisgarh Grameen Aajeevika Samvardhan Samiti (CGSRLM-Bihan):

Chhattisgarh Grameen Aajeevika Samvardhan Samiti (CGSRLM-Bihan) is implementing organic farming in 146 blocks of 28 districts in Chhattisgarh. AFC has been assigned the task to implement organic cluster project in 450 villages, 30 blocks of 15 districts viz. Bastar, Raipur, Kanker, Rajnandgaon, Surguja, Dhamtari, Kondagaon, Balrampur, Koriya, Durg, Dantewada, Gariyaband, Jashpur, Surajpur and

Narayanpur, benefiting 9,000 women farmers. The project aimed to promote transition from agro-ecological practices to organic farming including production, certification, value addition and marketing of produce.

26.3. Bharatiya Prakritik Kishan Paddhati' in Odisha:

AFC has been selected as the Support Agency/Facilitating agency by the District Committee (ATMA) for implementation of Bharatiya Prakritik Krishi Padhati (BPKP) project in Nuapada and Gajapati districts of Odisha state over an area of 2,000 ha in each district comprising of 2 clusters of 1,000 ha each. The project aimed at promoting traditional indigenous practices which would give freedom to farmers from externally purchased inputs. It focuses on on-farm biomass recycling with major stress on biomass mulching, use of cow dung–urine formulations and exclusion of all synthetic chemical inputs either directly or indirectly.

26.4. Adoption and Certification of Organic Horticultural Crops with Traceability Records for Facilitation of Export and Domestic Sale in District Nayagarh, Odisha:

AFC has been assigned to implement the project in the district of Nayagarh, Odisha on an area of 400 ha. by the Directorate of Horticulture, Government of Odisha. The project activities were initiated in the month of July, 2021. Three blocks of the district viz. Oragaon, Nuagaon and Ranapur were selected for execution of this project.



26.5. Adoption and Certification of Organic Horticultural Crops with Traceability Records for Facilitation of Export and Domestic Sale in Districts Koraput, Boudh and Mayurbhanj of Odisha state:

AFC has been assigned to implement the project on an area of 200 ha in each district including Koraput, Boudh and Mayurbhanj of Odisha state by the Directorate of Horticulture, Government of Odisha. The project activities have been initiated in the month of February, 2022, with baseline survey and awareness meetings in the identified blocks of the selected districts.

26.6. Monitoring, Evaluation & Empanelment under PKVY towards PGS Certification through Regional Council in Bilaspur Janjgir districts of Chhattisgarh

Department of Agriculture, Govt. of Chhattisgarh, under NMSA, has assigned the project for farmer's certification into organic farming for implementation of PKVY in the districts of Bilaspur and Janjgir to AFC and allocated 50 clusters in Chhattisgarh.



Under the project, progressive farmers of the project area were identified and motivated for adoption of the programme. The recommendations of the department were taken into due consideration for selection of small, marginal and also women farmers. The farmers were motivated through mass awareness and interested farmers were selected and registered with required



documents for adoption of organic farming. Utmost care had been taken for selection of farmers and their fields as per the norms / guidelines issued by PKVY and PGS System.

Total 1,143 farmers from two districts with an area of 1,003.72 ha. were registered. Farmers Documents like Photographs etc. have been collected for the certification.

26.7. Adoption and Certification of Organic Farming in three districts (Kalahandi, Nayagarh & Mayurbhanj) of Odisha

AFC was assigned implementation of “Adoption and Certification of organic horticultural crops with traceability records for facilitation of export and domestic sale



of horticultural crops in Odisha” in an area of 350 ha. in the districts namely Kalahandi, Nayagarh and Mayurbhanj by the Directorate of Horticulture, Government of Odisha. A regional office has been set up in Bhubaneswar to co-ordinate communication with the

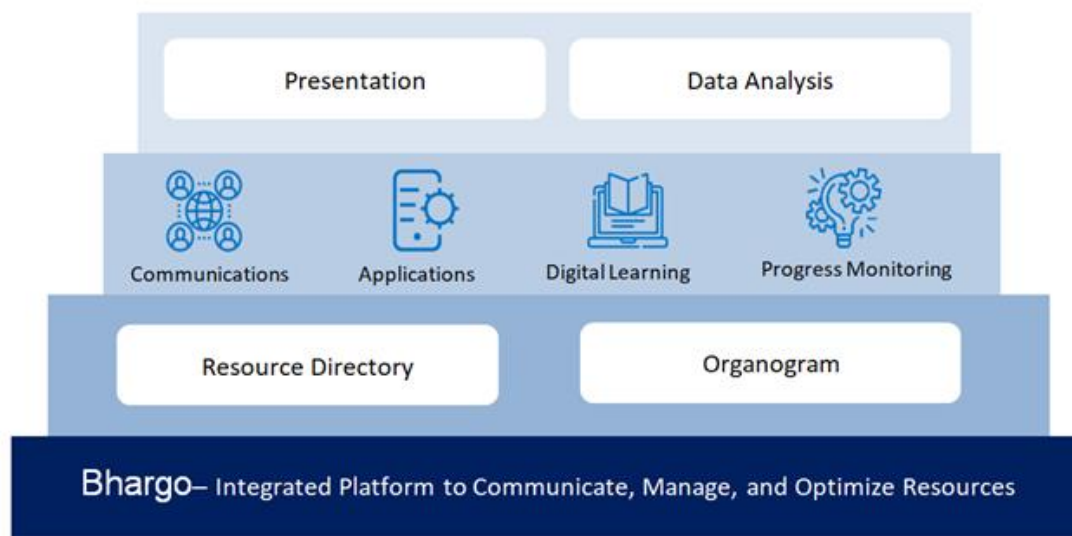


Horticulture Department at Krushi Bhavan. Activities undertaken included selection of blocks, villages and farmers for execution of the project under MIDH-NHM scheme, awareness campaign, trainer’s training to all the field staff, soil samples collected from individual farmers for their microbial profiling and sent to lab for testing of N, P, K, pH value, Carbon Content, and Electrical Conductivity. Distribution of inputs (vermi-compost, bio-fertilizer, Neem oil, etc.) to the beneficiary farmers has been completed. An external audit was conducted by OSOCA, which involved office as well as field audit. Internal Inspection forms, farm diary, training registers and all other documents required for organic certification were verified. The inspection officers physically inspected the field, interviewed ICS staff and registered farmers during the audit. Scope Certificates have also been issued.

27. Developing of Management Information System and Geographic Information Systems for Chhattisgarh Inclusive Rural and Accelerated Agriculture Growth Project (CHIRAAG)

AFC in association with Bluefrog Mobile Technologies Pvt. Ltd has been recently awarded Technical Support Agency for Developing of Management Information System and Geographic Information Systems for Chhattisgarh Inclusive Rural and Accelerated

Agriculture Growth Project (CHIRAAG) for Directorate of Agriculture, Govt. of Chhattisgarh. The objective of the project is to digitize the entire project management



and monitoring process for various components of the project, viz. natural resource development, nutrition supportive resilient agriculture, horticulture, fisheries, livestock with support for real-time entry from the field from a registered mobile/device supplied by the project for all 1000 villages spread over in 14 blocks of 8 districts. Besides, analytical dashboards for the various hierarchical/management roles within the project for data-based decision-making with alert generation to track slippage in the project is also included. In this project, Bhargo technology platform to implement all the functional scope elements of the CHIRAAG project is being used.

Speed Post



सत्यमेव जयते

75
आज़ादी का
अमृत महोत्सव

कार्यालय महानिदेशक लेखापरीक्षा
(कृषि, खाद्य एवं जल संसाधन), नई दिल्ली
Office of the Director General of Audit
(Agriculture, Food & Water Resources), New Delhi



लोकहितार्थं सत्यमिच्छा
Dedicated to Truth in Public Interest

गोपनीय

रिपोर्ट/2-108/डी.जी.ए./ (ए.एफ.&डब्ल्यू.आर)/A/cs/AFC India Ltd/2022-23/ 2956

दिनांक: 23/08/2022

सेवा में,

प्रबन्ध निदेशक,
ए. एफ. सी. इंडिया लिमिटेड,
धनराज महल, पहिली मंजिल,
सी एस एम् मार्ग,
मुंबई 400001.

विषय: भारत के नियन्त्रक एवं महालेखापरीक्षक द्वारा कम्पनी अधिनियम 2013 के अनुच्छेद 143(6)(b) के अंतर्गत ए.एफ.सी. इंडिया लिमिटेड के 31 मार्च 2022 को समाप्त वर्ष के वित्तीय खातों पर टिप्पणियाँ।

महोदया,

इस पत्र के साथ कम्पनी अधिनियम 2013 की धारा 143(6)(b) के अंतर्गत ए.एफ.सी. इंडिया लिमिटेड के 31 मार्च 2022 को समाप्त वर्ष के वित्तीय खातों पर Non-Review प्रमाणपत्र भेजा जा रहा है।

कृपया इस पत्र की पावती भेजने की कृपा करें।

भवदीया,

संलग्न: यथोपरी

23/8
(कीर्ति तिवारी)

महानिदेशक लेखापरीक्षा (कृषि, खाद्य एवं जल संसाधन)

आठवाँ व नवाँ तल, सी.ए.जी. संकाय भवन, 10 बहादुर शाह जफर मार्ग, नई दिल्ली-110002
8th & 9th Floor, CAG Annexe Building, 10 Bahadur Shah Zafar Marg, New Delhi - 110002
दूरभाष/Phone: 011-23239419/20, फैक्स/Fax : 011-23239416
E-mail pdaafwr@cag.gov.in

**COMMENTS OF THE COMPTROLLER AND AUDITOR GENERAL OF INDIA
UNDER SECTION 143(6) (b) OF THE COMPANIES ACT, 2013 ON THE FINANCIAL
STATEMENTS OF AFC INDIA LIMITED FOR THE YEAR ENDED 31 MARCH 2022**

The preparation of financial statements of **AFC India Limited** for the year ended 31 March 2022 in accordance with the financial reporting framework prescribed under the Companies Act, 2013 (Act) is the responsibility of the management of the company. The statutory auditors appointed by the Comptroller and Auditor General of India under section 139 (5) of the Act are responsible for expressing opinion on the financial statements under section 143 of the Act based on independent audit in accordance with the standards on auditing prescribed under section 143(10) of the Act. This is stated to have been done by them vide their **Audit Report dated 07.06.2022.**

I, on behalf of the Comptroller and Auditor General of India, have decided not to conduct the supplementary audit of the financial statements of **AFC India Limited** for the year ended 31 March 2022 under section 143 (6)(a) of the Act.

**For and on the behalf of the
Comptroller & Auditor General of India**

**Place: New Delhi
Date: 23.08.2022**



**(Keerti Tewari)
Director General of Audit
(Agriculture, Food & Water Resources)**



Ashok Bairagra & Associates

Chartered Accountants

Ashok Bairagra, B.Com., L.L.B., F.C.A. • Cell : 93222 79327 Ashish V. Jalan, B.Com., F.C.A. • Cell : 98214 67450

Manish S. Bardia B.Com, A.C.A. • Cell : 99671 25862

404 SHUBHAM CENTRE - 2, B-WING, 4TH FLOOR, CARDINAL GRACIOUS ROAD, ANDHERI (E), MUMBAI - 400 099.

TEL.: +91 22 2825 9939 / 2825 9940 • FAX : 2825 9942 • E-mail : ashokbairagra@gmail.com

Independent Auditor's Report

To the Members of **M/s. AFC INDIA LIMITED**

Report on the Standalone Financial Statements

Opinion

We have audited the standalone financial statements of **M/s. AFC INDIA LIMITED** ("the Company"), which comprise the balance sheet as at 31st March 2022, the statement of Profit and Loss, statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone financial statements give the information required by the Act in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2022, and profit/loss and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Companies Act, 2013 and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters, except as mentioned below;

Accuracy of revenues and onerous obligations in respect of projects classified under 'Jobs in progress' involves critical estimates. The Company monitors the progress of the Contract on the basis of estimated percentage of completion of the respective contract. This involves critical analysis of projects to determine revenues and liabilities for onerous obligations. This estimate has a high inherent uncertainty as it requires considerations such as progress of contract, efforts incurred till date and efforts required to complete the remaining contract performance obligations.

Auditor's Response

Principal Audit Procedures Performed:

Our audit approach was a combination of test of internal controls and substantive procedures which included the following:

- Selection of sample of contracts classified under 'Jobs in Progress' and tested the effectiveness of internal controls relating to efforts incurred and estimated.
- Selection of sample of contracts classified under 'Jobs in Progress' and performed a retrospective review of efforts incurred with estimated efforts to identify significant



- variations and verify whether those variations have been considered in estimating the remaining efforts to complete the contract.
- c) Selection of sample of contracts classified under 'Jobs in Progress' and reviewed unbilled revenues to identify possible delays in achieving milestones or stages of performance of contract which require change in estimated efforts to complete the remaining performance obligations. Information other than the Financial Statements and Auditor's Report thereon

Information other than the Financial Statements and Auditor's Report Thereon

The Company's Board of Directors and Management is responsible for the preparation of the other information. The other information comprises the information obtained at the date of this auditor's report, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Management's Responsibility for the Standalone Financial Statements

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Companies Act, 2013 ("the Act") with respect to the preparation of these standalone financial statements that give a true and fair view of the financial position, financial performance, (changes in equity) and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the accounting Standards specified under section 133 of the Act read with relevant rules issued thereunder and other accounting principles generally accepted in India. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate implementation and maintenance of accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statement that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Board of Directors is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless The Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Companies Act, 2013, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board of Directors.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the Financial Results of the Company to express an opinion on the Financial Results.

Materiality is the magnitude of misstatements in the Financial Statement that, individually or in aggregate, makes it probable that the economic decision of a reasonably knowledgeable user of the Financial Result may be influenced. We consider evaluation of the result quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the Financial Results.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Other Matter

Nil

Report on Other Legal and Regulatory Requirements

As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of section 143 of the Companies Act, 2013, we give in the Annexure "1" statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.

As required by C&AG of India through supplementary directions dated 19-10-2014 issued under section 143 (5) of the Companies Act 2013, on the basis of the information received from the management, we give our report on the matter specified in the Annexure - 2 attached.



As required by Section 143(3) of the Act, we report that:

- a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
- b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.
- c) The Balance Sheet, the Statement of Profit and Loss, and the Cash Flow Statement dealt with by this Report are in agreement with the books of accounts.
- d) In our opinion, the aforesaid standalone financial statements comply with the Accounting Standards specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014.
- e) On the basis of the written representations received from the directors as on 31st March, 2022 taken on record by the Board of Directors, none of the directors is disqualified as on 31st March, 2022 from being appointed as a director in terms of Section 164 (2) of the Act.
- f) We have also audited the Internal Financial Control over Financial Reporting (IFCoFR) of the Company as on 31st March 2022 in conjunction with our audit of the financial statements of the Company for the year ended on that date and our report as per Annexure – 3 expressed a modified opinion.
- g) With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of section 197(16) of the Act, as amended: NIL
- h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
 - i) The Company, as detailed in Note 30 to the standalone financial statements, has disclosed the impact of pending litigations on its financial position as at 31st March 2022.
 - ii) The Company did not have any Long-term contracts including derivatives contracts for which there were any material foreseeable losses.
 - iii) There is no amount required to be transferred, to the Investor Education and Protection Fund by the company during the year ended 31st March 2022.
 - iv) A) The management has represented that, to the best of its knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other persons or entities, including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall:
 - directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever ("Ultimate Beneficiaries") by or on behalf of the Company,or
 - provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.



B) The management has represented, that, to the best of its knowledge and belief, no funds have been received by the Company from any persons or entities, including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall:

- directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever ("Ultimate Beneficiaries") by or on behalf of the Funding Party

or

- provide any guarantee, security or the like from or on behalf of the Ultimate Beneficiaries; and

C) Based on such audit procedures as considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under subclause (iv) (A) and (iv) (B) contain any material mis-statement.

- v) The company has neither declared or paid any dividend during the year, hence reporting in respect of compliance under section 123 of the Act is not applicable.
- i) With respect to the matter to be included in the Auditor's Report under Section 197(16) of the Act:

In our opinion and according to the information and explanations given to us, the remuneration paid by the Company to its directors during the current year is in accordance with the provisions of Section 197 of the Act. The remuneration paid to any director is not in excess of the limit laid down under Section 197 of the Act. The Ministry of Corporate Affairs has not prescribed other details under Section 197(16) of the Act which are required to be commented upon by us

For ASHOK BAIRAGRA AND ASSOCIATES
Chartered Accountants

Firm Registration Number: 118677W



Ashok Bairagra

Partner

Membership Number: 030039



Date: 07-06-2022

Place: Mumbai

UDIN: 22030039AKLBVW8793

ANNEXURE 1 TO THE INDEPENDENT AUDITOR'S REPORT

The annexure referred to in our Independent Auditor's Report to the member of AFC INDIA LIMITED for the year ended march 31st, March 2022.

- i) In respect of the Company's Property, Plant and Equipment:
- a.
- A. The Company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment.
- B. The said clause is not applicable as Company does not own any intangible assets.
- b. The Fixed Assets have been physically verified by the management in a phased manner, designed to cover all the items over a period of three years, which in our opinion, is reasonable having regard to the size of the company and nature of its business. Pursuant to the program, a portion of the fixed asset has been physically verified by the management during the year in a phased manner and no material discrepancies between the book's records and the physical fixed assets have been noticed.
- c. The title deeds of immovable properties are held in the name of the company.
- d. The company has not revalued its Property, Plant and Equipment (including right of use assets) or intangible assets.
- e. No proceedings have been initiated or are pending against the company for holding any benami property under the Benami transaction (Prohibition) Act 1988 (45 of 1988) and rules made thereunder.
- ii) The company does not have any inventory. Therefore, the provisions of clause 3 (ii) of the Order are not applicable to the Company.
- iii) The Company has not granted unsecured loans or advances to companies covered in the Register maintained under section 189 of the Act. Hence reporting under clause 3 (iii) of the Order is not applicable to the Company.
- iv) In our opinion and according to the information and explanations given to us, the company has complied with the provisions of section 185 and 186 of the Companies Act, 2013, in respect of loans, investments, guarantees, and security, as applicable.
- v) The Company has not accepted any deposits from the public and hence the directives issued by the Reserve Bank of India and the provisions of Sections 73 to 76 or any other relevant provisions of the Act and the Companies (Acceptance of Deposit) Rules, 2015 with regard to the deposits accepted from the public are not applicable.
- vi) As informed to us, the maintenance of Cost Records has not been specified by the Central Government under sub-section (1) of Section 148 of the Act, in respect of the activities carried on by the company.
- vii) According to information and explanations given to us and on the basis of our examination of the books of account, and records:
- a. the Company has been generally regular in depositing undisputed statutory dues including Provident Fund, Employees State Insurance, Income-Tax, Sales tax, Service Tax, Duty of Customs, Duty of Excise, Value added Tax, Cess and any other statutory dues with the appropriate authorities. According to the information and explanations given to us, no undisputed amounts payable in respect of the above were in arrears as at March 31, 2022 for a period of more than six months from the date on when they become payable.
- b. According to the information and explanation given to us, there are no dues of income tax, sales tax, service tax, duty of customs, duty of excise, value added tax outstanding on account of any dispute except Service Tax of Rs. 5,06,652/- for the period April 2017 to June 2017 for which the company was in appeal, wherein the appellate has passed an order and has remanded back the case to the AA. The above



figures include only the service tax portion; interest and penalty have not been covered in the above-mentioned service tax demand.

- viii) According to information and explanations given to us and on the basis of our examination of the books of account, there are no transactions which have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (43 of 1961).
- ix)
- a. The company has not defaulted in repayment of loans or other borrowings or in the payment of interest thereon to any lender.
 - b. The Company has not been declared willful defaulter by any bank or financial institution or government or any government authority.
 - c. The Company has not taken any term loans during the year hence the said clause is not applicable.
 - d. On an overall examination of the financial statements of the Company, funds raised on short-term basis have, prima facie, not been used during the year for long-term purposes by the Company
 - e. The company does not have any subsidiary hence the said clause is not applicable.
- x) Based upon the audit procedures performed and the information and explanations given by the management, the company has not raised moneys by way of initial public offer or further public offer including debt instruments or has made any preferential allotment or private placement of shares or convertible debentures (fully, partially or optionally convertibles). Accordingly, the provisions of clause 3 (x) of the Order are not applicable to the Company and hence not commented upon.
- xi)
- a. Based upon the audit procedures performed and the information and explanations given by the management, we report that no fraud by the Company or on the company by its officers or employees has been noticed or reported during the year.
 - b. No report under sub-section (12) of section 143 of the Companies Act has been filed in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government, during the year and upto the date of this report.
 - c. We have taken into consideration the whistle blower complaints received by the Company during the year (and upto the date of this report), while determining the nature, timing and extent of our audit procedures.
- xii) In our opinion, the Company is not a Nidhi Company. Hence, the provisions of clause 3 (xii) of the Order are not applicable to the Company.
- xiii) In our opinion, all transactions with the related parties are in compliance with section 177 and 188 of Companies Act, 2013 and the details have been disclosed in the Financial Statements as required by the applicable accounting standards
- xiv)
- a. Yes, the company has an internal audit system commensurate with the size and nature of its business.
 - b. Yes, the internal audit reports of the Internal Audit for the relevant period were taken into consideration while conducting the audit.
- xv) Based upon the audit procedures performed and the information and explanations given by the management, the company has not entered into any non-cash transactions with directors or persons connected with him. Accordingly, the provisions of clause 3 (xv) of the Order are not applicable to the Company and hence not commented upon.



- xvi) In our opinion, the company is not required to be registered under section 45 IA of the Reserve Bank of India Act, 1934 and accordingly, the provisions of clause 3 (xvi) of the Order are not applicable to the Company and hence not commented upon.
- xvii) The company has not incurred cash losses in the financial year and in the immediately preceding financial year.
- xviii) No resignation of the statutory auditor has taken place during the financial year. Therefore, the provisions of clause 3 (xviii) of the Order are not applicable to the Company.
- xix) Based on the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial statements and as informed by the Board of Directors and management plans, the company is capable of meeting its liabilities existing at the date of balance sheet as and when they all due within a period of one year from the balance sheet date.
- xx) Since the company doesn't qualify for CSR as specified in sub-section (1) of section 135 of the Companies Act 2013 the said clause is not applicable. the provisions of clause 3 (xx) of the Order are not applicable to the Company.
- xxi) The company is not liable to prepare consolidated financial statement. Therefore, the provisions of clause 3 (xxi) of the Order are not applicable to the Company.

For ASHOK BAIRAGRA AND ASSOCIATES
Chartered Accountants

Firm Registration Number: 118677W



Ashok Bairagra
Partner
Membership Number: 030039

Date: 07-06-2022
Place: Mumbai

UDIN: 22030039AKLBVW8793



ANNEXURE 2 TO THE INDEPENDENT AUDITOR'S REPORT

The "Annexure-2" to the Independent Auditors' Report of even date to the members of 'AFC INDIA LIMITED' on the standalone financial statements for the year ended March 31, 2022 (Referred to in paragraph 15 under 'Report on other Legal and Regulatory Requirements' section of our report to the Members of even date) Report u/s 143(5) of the Companies Act 2013.

Sl. No.	Directions	Action Taken	Impact on Financial Statement
A. Directions			
1	Whether the Company has system in place to process all the accounting transactions through IT System? If Yes, the implications of processing of accounting transactions outside IT System on the integrity of the accounts along with the financial implications, if any may be stated.	The Company processes its financial transactions through accounting software (Tally). To the best of our knowledge and according to the information and explanations given to us, no accounting transactions are processed outside IT System.	NIL
2	Whether there is any restructuring of an existing loan or cases of waiver/write off of debts/loans/interest etc. made by a lender to the company due to the company's inability to repay the loan? If yes, the financial impact may be stated. (In case, lender is a Government company, then this direction is also applicable for statutory auditor of lender company).	Loan/Debt where Company is borrower: Based on the audit procedures carried out and as per the information and explanation given to us, there were no cases of restructuring or waivers/ write-off of debts/ loans/ interest etc. by any lender, due to the company's inability to repay the loan during the F Y 2021 - 22 Loan/Debt where Company is lender: Based on the audit procedure carried out and as per the information and explanation given to us there were no cases of restructuring or waivers / write-off of debts/ loans/ interest etc. during the F Y 2021-22 with regard to amounts lent by the company to the other parties.	NIL
3	Whether funds received / receivable for specific schemes from Central/State agencies were properly accounted for/ utilized as per its terms and conditions? List the cases of deviation.	According to information and explanation given to us, no funds have been received from Central/State Agencies for specific schemes during the year.	NIL

For ASHOK BAIRAGRA AND ASSOCIATES

Chartered Accountants

Firm Registration Number: 118677W



Ashok Bairagra

Partner

Membership Number: 030039

Date: 07-06-2022

Place: Mumbai

UDIN: 22030039AKLBVW8793



ANNEXURE 3 TO THE INDEPENDENT AUDITOR'S REPORT

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls over financial reporting of **M/s AFC INDIA LIMITED (the Company) as of 31st March 2022** in conjunction with our audit of the standalone financial statements of the company for the year ended on that date.

Management's Responsibility for Internal Financial Controls

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India (ICAI). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditor's Responsibility

Our responsibility is to express an opinion on the company's internal financial controls over financial reporting based on our audit. We conduct our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting ("the Guidance Note") and Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued by the Institute Of Chartered Accountants Of India. Those Standards and Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting were established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

Meaning of Internal Financial Controls over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that



transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that Profit and Loss of the company are being made only in accordance with authorizations of the Management and directors of the Company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of the Company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of Inherent Limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Emphasis of Matter

With respect to the Revenue Recognition the company follows the Percentage Completion Method (PCM) however the certification of the percentage completion is done by the Management itself i.e. the Project Head and said certificate has been provided to us at the time of Audit, hence we have given our opinion on the basis of the certificates provided to us by the Management.

Opinion

In our opinion, the company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at **31st March 2022**, based on the internal controls over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For ASHOK BAIRAGRA AND ASSOCIATES Chartered Accountants

Firm Registration Number: 118677W



Ashok Bairagra
Partner
Membership Number: 030039



Date: 07-06-2022
Place: Mumbai

UDIN: 22030039AKLBVW8793

AFC INDIA LIMITED
CIN : U65990MH1968GOI013983
Balance Sheet as at March 31, 2022

(Amount in Rupees)

Particulars	Note No.	As at 31/03/2022	As at 31/03/2021
I EQUITY & LIABILITIES			
1 Shareholder's Funds			
(a) Equity Share Capital	3	15,00,00,000	15,00,00,000
(b) Reserves and Surplus	4	11,24,68,431	11,17,58,957
		26,24,68,431	26,17,58,957
2 LIABILITIES			
(i) NON-CURRENT LIABILITIES			
(a) Long Term Provisions	5	75,19,267	91,82,549
TOTAL NON-CURRENT LIABILITIES		75,19,267	91,82,549
(ii) CURRENT LIABILITIES			
(a) Short Term Borrowings	6	-	-
(b) Trade Payables	7	-	-
Due to Micro and Small Enterprises		2,76,35,495	2,21,84,787
Due to Others		43,68,67,591	49,92,09,914
(c) Other Current Liabilities	8	13,80,07,402	9,78,53,157
(d) Short Term Provisions	9	60,25,10,488	61,92,47,858
TOTAL CURRENT LIABILITIES		61,00,29,755	62,84,30,407
TOTAL LIABILITIES		87,24,98,185	89,01,89,364
TOTAL EQUITY AND LIABILITIES		87,24,98,185	89,01,89,364
II ASSETS			
1 NON-CURRENT ASSETS			
(a) Property, Plant and Equipments and Intangible Assets			
(i) Property, Plant and Equipments	10	28,25,136	30,07,156
(ii) Intangible Assets	11	14,718	14,769
(b) Non Current Investments	12	30,32,548	16,12,714
(c) Defererd Tax Assets (Net)	13	53,95,485	57,27,634
(d) Long Term Loans and Advances	14	6,35,35,116	5,61,39,494
TOTAL NON-CURRENT ASSETS		7,48,03,002	6,65,01,767
2 CURRENT ASSETS			
(a) Other Current Assets	15	59,69,32,132	56,77,42,200
(b) Trade Receivables	16	3,38,57,672	2,81,21,031
(c) Cash and Cash Equivalents	17	16,48,98,007	22,62,96,748
(d) Short Term Loans and Advances	18	20,07,372	15,27,618
TOTAL CURRENT ASSETS		79,76,95,183	82,36,87,597
TOTAL ASSETS		87,24,98,185	89,01,89,364
Significant accounting policies and notes to accounts	1 to 36		

As per our report of even date attached

For Ashok Bairagra & Associates
Chartered Accountants
Firm Reg. No.: 118677W

Ashok Bairagra

CA. Ashok Bairagra
Partner
M. No. 030039
UDIN : 22030039

Place: Mumbai
Date: 07-06-2022



For & on behalf of the Board of Directors
AFC India Limited

Dr. C.D. Mayee
Dr. C.D. Mayee
Chairman

Mamta Sahal
CA. Mamta Sahal
Chief Financial Officer

Shri Mashar Velapurath
Shri Mashar Velapurath
Managing Director

Nidhi Shah
CS. Nidhi Shah
Company Secretary

Nidhi Shah
CS. Nidhi Shah
Company Secretary



AFC INDIA LIMITED

CIN : U65990MH1968GOI013983

Statement of Profit and Loss for the year ended March 31, 2022

(Amount in Rupees)

Particulars	Note No.	For the year ended 31-Mar-22	For the year ended 31-Mar-21
I Income:			
(a) Revenue from Operations	19	29,22,59,744	24,20,74,605
(b) Other Income	20	1,40,68,762	1,63,52,504
Total Income		30,63,28,507	25,84,27,109
II Expenses:			
(a) Project Expenses	21	21,64,99,603	18,87,65,485
(b) Employee Benefit Expenses	22	5,31,77,106	5,03,81,617
(c) Finance Costs	23	10,13,211	6,25,264
(d) Depreciation and Amortization	24	11,93,918	9,67,663
(e) Other Expenses	25	3,17,54,565	1,60,98,339
Total Expenses		30,36,38,403	25,68,38,368
Profit Before Exceptional Items & prior period expenses and		26,90,104	15,88,741
III Tax			
(a) Exceptional Items		-	-
(b) Prior Period Income / (Expenses) Net	26	(4,13,061)	(1,72,544)
IV Profit Before Tax		22,77,043	14,16,196
V Less : Tax Expense			
(a) Current Tax		8,30,743	6,66,565
(b) Income Tax of Earlier year		4,04,678	1,86,253
(c) Deferred Tax		3,32,149	(5,80,538)
VI Profit/(Loss) for the year		7,09,473	11,43,916
VII Earnings per equity share for profit/ (Loss)	27		
(a) Basic		47.30	76.26
(b) Diluted		47.30	76.26
Significant accounting policies and notes to accounts	1 to 36		

As per our report of even date attached
For Ashok Bairagra & Associates
 Chartered Accountants
 Firm Reg. No.: 118677W

Ashok Bairagra

CA. Ashok Bairagra
 Partner
 M. No. 030039
 UDIN : 22030039

Place: Mumbai
 Date: 07-06-2022



For & on behalf of the Board of Directors
 AFC India Limited

Dr. C.D. Mayee

Dr. C.D. Mayee
 Chairman

Mamta Sahal

CA. Mamta Sahal
 Chief Financial Officer

Shri Mashar Velapurath

Shri Mashar Velapurath
 Managing Director

Nidhi Shah

CS. Nidhi Shah
 Company Secretary



AFC INDIA LIMITED
CIN : U65990MH1968GOI013983
Statement of cash flows for the year ended March 31, 2022

	March 31, 2022	March 31, 2021
Cash flow from Operating Activities		
Profit before Exceptional Items and Income tax	26,90,104	15,88,741
Adjustments to reconcile net profit to net cash provided by operating activities :		
Depreciation and amortisation expense	11,93,918	9,67,663
Impairment Loss on Investments/ Revalue of Investment	-	(1,10,839)
Loss on sale of Assets	1,767	
Interest income	(94,89,253)	(1,35,33,526)
Interest expenses	10,13,211	6,25,264
Dividend income	(48,500)	(47,500)
	-	-
Operating Profit Before Working Capital Changes	(46,38,754)	(1,05,10,197)
Change in operating assets and liabilities		
Increase/(decrease) in Long Term Provisions	(16,63,282)	7,42,289
Increase/(decrease) in Trade Payables	54,50,708	19,71,703
Increase/(decrease) in Other Current Liabilities	(6,23,42,323)	6,45,43,372
Increase/(decrease) in Short Term Provisions	4,01,54,245	1,06,00,423
(Increase)/decrease in Long Term Loans and Advances	17,28,998	(55,60,988)
(Increase)/decrease in Other Current Assets	(3,25,06,810)	(3,93,26,179)
(Increase)/decrease in Trade Receivables	(57,36,641)	21,39,720
(Increase)/decrease in Short Term Loans and Advances	(4,79,754)	20,15,204
	(6,00,33,612)	2,66,15,347
Cash generated from operations		
Cash Flow from Exceptional Items	(4,13,061)	(1,72,544)
Cash Flow from Prior period expenses	(1,03,60,043)	(63,27,583)
Income tax paid	-	-
Net cash inflow / (outflow) operating activities	(7,08,06,716)	2,01,15,219
Cash flow from investing activities		
Sale / Disposal of Property, Plant and Equipments	2,19,956	-
Purchase of Property, Plant and Equipments	(12,33,567)	(14,70,524)
Investment in Fixed Deposits	(17,13,74,456)	(9,76,90,000)
Maturity in Fixed Deposit	20,27,43,803	9,42,21,000
Interest on Fixed Deposits	1,28,06,131	1,53,18,251
Dividend Income	48,500	47,500
Net cash inflow / (outflow) investing activities	4,32,10,367	1,04,26,227
Cash flow from financing activities		
Repayment of borrowings	-	-
Interest paid	(10,13,211)	(6,25,264)
Net cash inflow (outflow) from financing activities	(10,13,211)	(6,25,264)
Net increase / (decrease) in cash and cash equivalents	(2,86,09,560)	2,99,16,182
Cash and cash equivalents at the beginning of the year	4,10,12,567	1,10,96,385
Cash and cash equivalents at the end of the year	1,24,03,007	4,10,12,567
Breakup of Cash and Cash Equivalent		
Cash and Cash Equivalents		
Cash in Hand	16,176	39,128
Balances with Banks in Current Accounts	98,01,074	83,10,672
Balances with Banks in Overdraft Accounts	25,85,757	3,26,62,766
Total	1,24,03,007	4,10,12,567
Total Cash and Cash Equivalent	1,24,03,007	4,10,12,567

The above statement of cash flows should be read in conjunction with the accompanying notes.

As per our report of even date attached
For Ashok Bairagra & Associates
Chartered Accountants
Firm Reg. No.: 118677W

Ashok Bairagra

CA. Ashok Bairagra
Partner
M. No. 030039
UDIN : 22030038AKLBVW8793

Place: Mumbai
Date: 07-06-2022



For & on behalf of the Board of Directors
AFC India Limited

Dr. C.D. Mayee
Dr. C.D. Mayee
Chairman

Mamta Sahal
CA. Mamta Sahal
Chief Financial Officer

Shri Mashar Velapurath
Shri Mashar Velapurath
Managing Director

CS. Nidhi Shah
CS. Nidhi Shah
Company Secretary



AFC INDIA LIMITED

CIN: U65990MH1968GOI013983

NOTES TO FINANCIAL STATEMENTS

1 OVERVIEW

AFC India Limited (AFC) is a multi-disciplinary consultancy and technical support organisation specializing in agriculture and rural development segments of the economy. The company has been providing broad-based consultancy services since 1968. Of late, the company has diversified into large scale project implementation under watershed development, livelihood promotions, organic farming, agriculture extension services, environmental impact assessments, retail microfinance operations, training and capacity building, education, skill development and financial literacy.

2 SIGNIFICANT ACCOUNTING POLICIES

a. Basis of Preparation

The financial statements have been prepared in accordance with generally accepted accounting principles in India (Indian GAAP) under the historical cost convention on an accrual basis in compliance with material aspect of the Accounting Standard (AS) Notified under section 133 of the Companies Act, 2013 read with paragraph 7 of the Companies (Accounts) Rules 2014. The accounting policies have been consistently applied by the Company and are consistent with those used in the previous year, except for the change in accounting policy explained in paragraph II below.

All assets and liabilities have been classified as current or non-current as per the Company's normal operating cycle, and other criteria set out in the Schedule III to the Companies Act, 2013. Based on the nature of products and time between the acquisition of assets for processing and their realisation in cash and cash equivalents, the Company has ascertained its operating cycle as up to twelve months for the purpose of current/non-current classification of assets and liabilities.

The Financial Statements are prepared on the historical cost convention, in accordance with applicable Accounting Standards and the relevant provisions of the Companies Act, 2013.

b. Use of Estimates

The presentation of Financial Statements is in conformity with the generally accepted accounting principles (GAAP) requires the Management to make estimates and assumptions that affect the reported amount of assets and liabilities, revenues and expenses and disclosure of contingent liabilities. Although these estimates are based upon management's best knowledge of current events and actions, actual results could differ from these estimates. Difference between actual results and estimates are recognized in the period in which the results are known or materialize.

Estimates and underlying assumptions are reviewed on an ongoing basis. Any revision to the accounting estimates is recognized prospectively in the current and future periods.

c. Cash Flow Statement

Cash flows are reported using the indirect method, whereby net profit before tax is adjusted for the effects of transaction of a non-cash nature, any deferrals or accruals of past or future operating cash receipts or payments and item of income or expenses associated with investing or financing cash flows. The cash flows from operating, investing and financing activities of the Company are segregated.

d. Property Plant & Equipment

Tangible Asset:

Fixed assets are carried at cost of acquisition or construction/ installation less accumulated depreciation and amortization. Costs include all expenses incurred to bring the assets to its present location and condition.

Intangible Asset:

The intangible assets are capitalized in accordance with the AS 26 "Intangible Assets". The cost of such assets is amortized on straight-line method over a period of five years, the estimated economic life of the asset.



e. Depreciation	The company provides depreciation on written down value basis over the useful life of the assets as specified in Part "C" of schedule II of the Companies Act, 2013.
f. Impairment of assets	The carrying amounts of assets are reviewed at each Balance Sheet date if there is any indication of impairment based on internal/external factors. An asset is treated as impaired when the carrying cost of the assets exceeds its recoverable value. An impairment loss, if any, is charged to the Statement of Profit and Loss in the year in which an asset is identified as impaired. Reversal of impairment losses recognised in the prior years is recorded when there is an indication that the impairment losses recognised for the assets no longer exist or have decreased.
g. Investments	Investments that are intended to be held for more than a year, from the date of acquisition, are classified as long-term investments and are carried at cost. However, provision for diminution in value of investments is made to recognize a decline, other than temporary, in the value of the investments. Investments other than long-term investments being current investments are valued at cost or fair value whichever is lower, determined on an individual basis. Investments, which are readily realizable and intended to be held for not more than one year from balance sheet date, are classified as current investments. All other investments are classified as non-current investments.
h. Revenue recognition	The company generally follows the mercantile system of accounting and recognises significant items of income and expenditure on accrual basis except dividend which is accounted on cash basis. Consultancy fees are recognised as per proportionate completion method (PCM) as prescribed in AS-9 "Revenue Recognition" based on the Project Completion Certificate as certified by the management. Incomplete assignments at the Balance sheet date are shown as "Jobs in Progress".
i. Employee Benefits	Short term employee benefits are recognised as an expense at the undiscounted amount in the profit and loss account for the year ended in which the related service is rendered. Post-employment benefits: <ol style="list-style-type: none"> For all employees, provident fund monthly contributions are made to Trust administrated by the company. The interest rate payable by the Trust to the beneficiaries is notified by the Government. The Company has an obligation to make good of the shortfall, if any, between the returns on investments of the Trust and the notified rates. Company's contributions towards the provident fund scheme are recognised during the year in which the related services are rendered. The company has taken a policy of Group Gratuity cum Life Assurance Scheme with Life Insurance Corporation of India (LIC) and the premium determined by LIC is paid and accounted as gratuity. The retirement benefits for gratuity are fully provided as per the certificate received from LIC The retirement benefits for encashment of leave salary are fully provided for on actuarial valuation
j. Borrowing Cost	Borrowing costs directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalized as part of the cost of the respective asset. All other borrowing costs are expensed in the period they occur. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds. Capitalization of borrowing cost is suspended during the extended period in which active development is interrupted.
k. Prior Period Item	Any material (other than those arising out of over/ under estimation in earlier years) arising as a result of error or omission in preparation of earlier years financial statements are separately disclosed.
l. Taxation	



	Current Tax:														
	Provision for current tax is made after taking in to consideration benefits admissible under the provisions of the Income tax Act, 1961. Advance taxes and provision for current income taxes are presented in the balance sheet after off-setting advance tax paid and income tax provision and where the company is able and intends to settle the asset and liability on net basis.														
	Deferred Tax:														
	Deferred tax resulting from "Timing Difference" between Block and Taxable profit is accounted for using the tax rates & laws that have been enacted or substantively enacted on the balance sheet date. The Deferred tax assets is recognized and carried forward only to the extent that there is virtual certainty supported by convincing evidence that the asset will be realized in future. Net outstanding balance in Deferred tax account is recognized as Deferred tax liabilities / asset. The Deferred tax account is used solely for reversing timing difference as and when crystalized														
m.	Provisions, Contingent Liabilities and Contingent Assets														
	A provision is recognized when the Company has a present legal or constructive obligation as a result of a past event and it is probable that an outflow of resources will be required to settle the obligation, in respect of which reliable estimate can be made. Provision are reviewed at each balance sheet date and adjusted to reflect the current best estimates. A contingent liability is a possible obligation that arises from past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the company or a present obligation that is not recognized because it is not probable that an outflow of resources will be required to settle the obligation. A contingent liability also arises in extremely rare cases where there is a liability that cannot be recognized because it cannot be measured reliably. The company does not recognize a contingent liability but discloses its existence in the financial statements.														
n.	Earnings Per Share														
	Earnings per share is calculated by dividing the net profit or loss after tax for the year attributable to equity shareholders of the Company by the weighted average number of equity shares outstanding during the year. Diluted earnings per share is calculated by dividing the net profit or loss after tax for the year attributable to the equity shareholders of the Company by weighted average number of equity shares determined by assuming conversion on exercise of conversion rights for all potential dilutive equity shares.														
o.	Cash and Cash Equivalent														
	The company considers all highly liquid financial instruments which are readily convertible into known amounts of cash that are subject to an insignificant risk of change in value and having maturities of twelve months or less.														
p.	Provision for Bad and Doubtful Debts														
	The policy being followed by the company for providing for doubtful debts and writing off bad debts is as follows:														
	<table border="1"> <thead> <tr> <th>Period of outstanding debt</th> <th>Amount of debt transferred as doubtful debt</th> </tr> </thead> <tbody> <tr> <td>Six Months - One Year</td> <td>Nil</td> </tr> <tr> <td>One Year- Two Years</td> <td>10% of the total outstanding amount</td> </tr> <tr> <td>Two Years – Three Years</td> <td>15% of the total outstanding amount</td> </tr> <tr> <td>Three Years – Five Years</td> <td>20% of the total outstanding amount</td> </tr> <tr> <td>Five Years – Seven Years</td> <td>30% of the total outstanding amount</td> </tr> <tr> <td>More than Seven Years</td> <td>Written off as Bad Debts</td> </tr> </tbody> </table>	Period of outstanding debt	Amount of debt transferred as doubtful debt	Six Months - One Year	Nil	One Year- Two Years	10% of the total outstanding amount	Two Years – Three Years	15% of the total outstanding amount	Three Years – Five Years	20% of the total outstanding amount	Five Years – Seven Years	30% of the total outstanding amount	More than Seven Years	Written off as Bad Debts
Period of outstanding debt	Amount of debt transferred as doubtful debt														
Six Months - One Year	Nil														
One Year- Two Years	10% of the total outstanding amount														
Two Years – Three Years	15% of the total outstanding amount														
Three Years – Five Years	20% of the total outstanding amount														
Five Years – Seven Years	30% of the total outstanding amount														
More than Seven Years	Written off as Bad Debts														
q.	Events occurring after balance sheet date														
	No significant events which could affect the financial position as on 31.03.2022 to a material extent have been reported by the company, after the balance sheet date till the signing of report.														



As per our report of even date attached

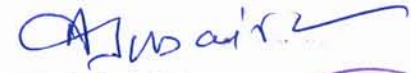
For Ashok Bairagra & Associates

Chartered Accountants

Firm Reg. No.: 118677W

For & on behalf of the Board of Directors

AFC India Limited



CA. Ashok Bairagra

Partner

M. No. 030039

UDIN : 22030039AKLBVW8793



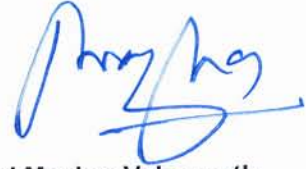
Place: Mumbai

Date: 07-06-2022



Dr. C.D. Mayee

Chairman



Shri Mashar Velapurath

Managing Director



CA. Mamta Sahal

Chief Financial Officer



CS. Nidhi Shah

Company Secretary



AFC INDIA LIMITED
CIN : U65990MH1968GOI013983

Notes forming part of the financial statements

3 Share Capital

Particulars	As at 31 March, 2022		As at 31 March, 2021	
	Number of shares	(Amount in Rs.)	Number of shares	(Amount in Rs.)
Authorised Share Capital				
Equity shares of Rs. 10,000/- each	1,00,000	1,00,00,00,000	1,00,000	1,00,00,00,000
Issued Subscribed and fully paid up				
Equity shares of Rs. 10,000/- each	15,000	15,00,00,000	15,000	15,00,00,000
Total	15,000	15,00,00,000	15,000	15,00,00,000

3.1 Terms / rights attached to equity shares:

The Company has one class of equity shares having a par value of Rs.10,000/- per share. Each shareholder is eligible for one vote per share held. In the event of liquidation, the equity shareholders are eligible to receive the remaining assets of the Company, in proportion to their shareholding.

3.2 Reconciliation of the number of shares and amount outstanding at the end of the reporting period:

Particulars	As at 31 March, 2022		As at 31 March, 2021	
	Number of shares	(Amount in Rs.)	Number of shares	(Amount in Rs.)
At the beginning of the year	15,000	15,00,00,000	15,000	15,00,00,000
Add: Issued During the Year	-	-	-	-
Closing Balance	15,000	15,00,00,000	15,000	15,00,00,000

3.3 Details of shares held by each shareholder holding more than 5% shares:

Name of shareholder	As at 31 March, 2022		As at 31 March, 2021	
	Number of shares held	% holding in that class of shares	Number of shares held	% holding in that class of shares
1 Bank of Baroda	2,250	15.00%	2,250	15.00%
2 Punjab National Bank	1,769	11.79%	1,769	11.79%
3 Central Bank of India	1,608	10.72%	1,608	10.72%
4 Bank of India	1,261	8.41%	1,261	8.41%
5 NABARD	1,000	6.67%	1,000	6.67%
6 Standard Chartered Bank	970	6.47%	970	6.47%
7 State Bank of India	950	6.33%	950	6.33%
8 INDIAN BANK	946	6.31%	946	6.31%
9 UNION BANK OF INDIA	831	5.54%	831	5.54%
10 UCO Bank	803	5.35%	803	5.35%
11 Export Import Bank of India	750	5.00%	750	5.00%
12 CANARA BANK	750	5.00%	750	5.00%

3.4 Shares held by promoters at the end of the year

Name of Promotor	No. of Shares	% of total shares	% change during the year
1 Bank of Baroda	2,250	15.00%	0.00%
2 Central Bank of India	1,608	10.72%	0.00%
3 Standard Chartered Bank	970	6.47%	0.00%
4 UNION BANK OF INDIA	831	5.54%	0.00%
5 CANARA BANK	750	5.00%	0.00%
Total	6,409	42.73%	0.00%



AFC India Limited
CIN : U65990MH1968GOI013983

4 Reserves and Surplus

Particulars	As at March 31, 2022	As at March 31, 2021
<u>Profit and Loss Account</u>		
Opening Balance	11,17,58,957	11,06,15,041
Add : Net Profit for the year	7,09,473	11,43,916
Total	11,24,68,431	11,17,58,957

5 Long Term Provisions

Particulars	As at March 31, 2022	As at March 31, 2021
Provision for Leave Encashments	75,19,267	91,82,549
Total	75,19,267	91,82,549

6 Short Term Borrowings

Particulars	As at March 31, 2022	As at March 31, 2021
Secured Overdraft from Central Bank of India	-	-
Total	-	-

- 6.1 The Company has availed an Overdraft Facility of Rs. 2,00,00,000/- (Previous Year Rs. 2,00,00,000/-) from Central Bank of India which is secured against pledge of Fixed Deposits amounting to Rs. 2,25,00,000/- (Previous Year Rs. 2,25,00,000/-)



7 Trade Payable

Particulars	As at March 31, 2022	As at March 31, 2021
Total outstanding dues of micro enterprises and small enterprises	-	-
#Total outstanding dues of creditors other than micro enterprises and small enterprises	2,76,35,495	2,21,84,787
Total	2,76,35,495	2,21,84,787

7.1 Ageing of Trade Payables

Particulars	Outstanding for following periods from due date of payment				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
Particulars	-	-	-	-	-
1) MSME	-	-	-	-	-
2) Others	2,40,06,422	11,32,500	2,48,050	22,48,523	2,76,35,495
3) Disputed dues – MSME	-	-	-	-	-
4) Disputed dues – Others	-	-	-	-	-
	2,40,06,422	11,32,500	2,48,050	22,48,523	2,76,35,495

* The Information regarding Micro enterprises and Small enterprises has been determined to the extent such parties have been identified on the basis of information available with the company. This has been relied upon by the auditors. Trade Payable paid during the year Rs. Nil (Previous year Rs. Nil)

8 Other Current Liabilities

Particulars	As at March 31, 2022	As at March 31, 2021
Advance from Customers	43,45,15,583	49,78,18,064
Duties and Taxes	23,52,008	13,91,850
Total	43,68,67,591	49,92,09,914

9 Short Term Provisions

Particulars	As at March 31, 2022	As at March 31, 2021
Provision for Project Expenses	12,39,55,692	7,99,74,580
Provision for Leave Encashments (Short Term)	37,25,318	33,06,711
Provision for Bad Debts	22,99,216	64,81,967
Provision for Gratuity	79,14,673	79,71,198
Provision for other expenses	1,12,503	1,18,701
Total	13,80,07,402	9,78,53,157



AFC India Limited
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10 Plant, Property and Equipment

Particulars	Buildings	Data Processing Equipments	Furniture & Fixtures	Vehicles	Office Equipments	Total
<u>Cost or Deemed Cost</u>						
At April 1, 2021	2,46,597	1,25,40,093	1,07,26,672	2,94,097	83,36,699	3,21,44,158
Additions during the year	-	4,19,677	5,04,565	-	3,09,325	12,33,567
Disposals / Adjustments	-	67,473	2,85,656	-	2,18,649	5,71,778
At March 31, 2022	2,46,597	1,28,92,297	1,09,45,581	2,94,097	84,27,375	3,28,05,947
<u>Depreciation and Impairment</u>						
At April 1, 2021	2,20,648	1,16,49,541	91,73,864	2,78,195	78,14,755	2,91,37,002
Depreciation for the year	1,292	6,31,761	3,49,506	3,297	2,08,011	11,93,867
Impairment	-	-	-	-	-	-
Disposals / Adjustments	-	55,032	1,55,363	-	1,39,659	3,50,055
At March 31, 2022	2,21,939	1,22,26,269	93,68,006	2,81,491	78,83,107	2,99,80,814
<u>Net Book Value</u>						
At March 31, 2022	24,658	6,66,028	15,77,575	12,606	5,44,268	28,25,136
At March 31, 2021	25,949	8,90,552	15,52,808	15,902	5,21,944	30,07,156

10.1 The company has applied the estimated useful lives as specified in Schedule II, of the Companies Act 2013, as disclosed in Accounting Policy on Depreciation / Amortization on fixed assets. Accordingly, the unamortized carrying value is being depreciated /amortized over the revised / remaining useful lives.



AFC India Limited
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11 Intangible Assets

Particulars	Intangible Assets
<u>Cost or Deemed Cost</u>	
At April 1, 2021	14,80,480
Additions during the year	-
Disposals / Adjustments	-
At March 31, 2022	14,80,480
<u>Accumulated Amortisation</u>	
At April 1, 2021	14,65,711
Depreciation for the year	51
Impairment	-
Disposals / Adjustments	-
At March 31, 2022	14,65,762
<u>Net Book Value</u>	
At March 31, 2022	14,718
At March 31, 2021	14,769

- 11.1 The company has applied the estimated useful lives as specified in Schedule II, of the Companies Act 2013, as disclosed in Accounting Policy on Depreciation / Amortization on fixed assets. Accordingly, the unamortized carrying value is being depreciated /amortized over the revised / remaining useful lives.



AFC INDIA LIMITED
CIN : U65990MH1968GOI013983

12 Non Current Investments

Particulars	As at March 31, 2022	As at March 31, 2021
Investments - Other Than Trade		
(i) Equity Instruments - Quoted		
200 Equity Shares of Rs. 10- Each fully paid up of Coal India Limited <i>(Previous Year 200 Equity Shares of Rs. 10/- Each)</i>	63,639	63,639
2,000 Equity Shares of Rs. 10- Each fully paid up of 'IDFC First Bank Limited' <i>(Previous Year 2,000 Equity Shares of Rs. 10/- Each)</i>	1,17,400	1,17,400
(ii) Equity Instruments - Unquoted		
Investment in Other Companies		
30,000 Equity Shares of Rs. 10/- Each fully paid up of GPCL Consulting Services Limited <i>(Previous Year 30,000 Equity Shares of Rs. 10/- Each)</i>	3,00,000	3,00,000
Fixed Deposits with Banks (Having maturity more than 12 Months)	25,51,509	11,31,675
Total	30,32,548	16,12,714
Cost of Purchase of Quoted Investments	1,81,039	1,81,039
Market Value of Quoted Investment	1,15,900	1,37,480
Aggregate Amount of Unquoted Investments	3,00,000	3,00,000
Aggregate Amount of Deposit with Bank	25,51,509	11,31,675

13 Deferred Tax Assets

Particulars	As at March 31, 2022	As at March 31, 2021
Deferred Tax Assets		
Opening Balance	57,27,634	51,47,096
Add : Additions / (Deletions) during the year	(3,32,149)	5,80,538
Total	53,95,485	57,27,634

13.1 The Component of Deferred Tax Balances as on 31-03-2022 accounted in accordance with Accounting Standard - 22 "Accounting for Taxes on Income" issued by ICAI are as under :



Particulars	As at March 31, 2022	As at March 31, 2021
Expenses allowed on Payment Basis	48,22,002	51,49,488
Depreciation on Fixed Assets	5,73,483	5,78,146
Net Deferred Tax Asset	53,95,485	57,27,634

14 Long Term Loans and Advances

Particulars	As at March 31, 2022	As at March 31, 2021
Unsecured Considered Good		
Advance Taxes (Net of Provision)	4,92,12,795	4,00,88,175
Deposits	1,42,51,671	1,59,59,169
Festival Advance	70,650	92,150
Total	6,35,35,116	5,61,39,494

15 Other Current Assets

Particulars	As at March 31, 2022	As at March 31, 2021
Jobs in Progress	58,78,60,000	55,37,70,000
Accrued Interest on Investments	26,72,143	59,89,021
Balance with Government Authorities - GST (Net)	63,61,769	79,44,959
Service Tax Appeal Deposit	38,220	38,220
Total	59,69,32,132	56,77,42,200



16 Trade Receivables

Particulars	As at March 31, 2022	As at March 31, 2021
Unsecured		
Outstanding for a period exceeding six months :		
Unsecured Considered Good	1,13,10,404	2,58,83,654
Unsecured Considered Doubtful	22,99,216	64,81,967
Sub Total	1,36,09,620	3,23,65,621
Provision for Bad Debts	22,99,216	64,81,967
Net	1,13,10,404	2,58,83,654
Others		
Unsecured Considered Good	2,25,47,268	22,37,377
Total	3,38,57,672	2,81,21,031

Particulars	Outstanding for following periods from due date of payment					Total
	Less than 6 months	6 months -1 year	1-2 years	2-3 years	More than 3 years	
(i) Undisputed Trade receivables – considered good	2,25,47,268	20,37,377	9,46,202	21,712	60,05,897	3,15,58,456
(ii) Undisputed Trade Receivables – considered doubtful	-	-	1,05,134	3,832	21,90,251	22,99,216
(iii) Disputed Trade Receivables considered good	-	-	-	-	-	-
(iv) Disputed Trade Receivables considered doubtful	-	-	-	-	-	-
	2,25,47,268	20,37,377	10,51,335	25,544	81,96,148	3,38,57,672



17 Cash and Cash Equivalents

Particulars	As at March 31, 2022	As at March 31, 2021
(i) Cash and Cash Equivalents		
Cash in Hand	16,176	39,128
Balances with Banks in Current Accounts	98,01,074	83,10,672
Balances with Banks in Overdraft Accounts	25,85,757	3,26,62,766
Others :		
Investment in Mutual Funds	-	-
	1,24,03,007	4,10,12,567
(ii) Other Bank Balances		
Deposit with Bank (Maturity in less than 3 Months)	7,62,00,000	8,08,74,972
Deposit with Bank (Maturity in less than 12 Months but more than 3 Months)	7,62,95,000	10,44,09,209
Total	16,48,98,007	22,62,96,748

Fixed Deposits includes Fixed Deposits pledged with bank for facilities granted to the company aggregating to Rs. 4,75,00,000/- (Against Overdraft Facility Rs. 2,25,00,000/- and Against Bank Guarantees Rs. 2,50,00,000/-) (Previous Year Rs. 4,75,00,000/-)

17.1

18 Short Term Loans and Advances

Particulars	As at March 31, 2022	As at March 31, 2021
Loans and Advances to Related Parties	-	50,473
Prepaid Expenses	11,97,291	54,868
Other Advances (Net) *	8,10,081	14,22,277
Total	20,07,372	15,27,618

* Other advance include contract charges payable towards project expenses

18.1 Loans to Related Parties includes Loans given to Companies under the same management :

Particulars	As at March 31, 2022	As at March 31, 2021
AFC Foundation	-	50,473
Total	-	50,473



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19 Revenue from Operations

(Amount in Rs.)

Particulars	As at March 31, 2022	As at March 31, 2021
Consultancy Income	29,22,59,744	24,20,74,605
Total	29,22,59,744	24,20,74,605

19.1 Consultancy Income

Particulars	As at March 31, 2022	As at March 31, 2021
Projects Completed During the Year	25,81,69,744	21,07,31,605
Add : Value of Closing Jobs in Progress	58,78,60,000	55,37,70,000
Less : Value of Opening Jobs in Progress	55,37,70,000	52,24,27,000
Total	29,22,59,744	24,20,74,605

20 Other Income

(Amount in Rs.)

Particulars	As at March 31, 2022	As at March 31, 2021
Interest Income	94,89,253	1,35,33,526
Other Non Operating Revenue	24,354	3,08,150
Profit/Loss on Sale of Investments and Mutual Funds	-	4,39,762
Dividend Income	48,500	47,500
Profit on Investments	-	1,10,839
Provision for Doubtful Debts w/back	41,82,751	13,03,591
Sundry Balance W/back (Net)	-	2,27,156
Interest on IT Refund	3,23,904	3,81,979
Total	1,40,68,762	1,63,52,504



21 **Project Expenses**

Particulars	(Amount in Rs.)	
	As at March 31, 2022	As at March 31, 2021
Project Expenses	21,09,74,495	18,53,87,249
Consultancy Charges	48,85,684	31,21,292
Other Expenses	6,39,424	2,56,944
Total	21,64,99,603	18,87,65,485

22 **Employee Benefits Expenses**

Particulars	(Amount in Rs.)	
	As at March 31, 2022	As at March 31, 2021
Salary Allowances and Bonus	4,57,38,942	4,15,80,461
Contribution to Provident Fund and Other Funds	51,67,050	52,15,750
Staff Welfare Expenses	22,71,114	35,85,406
Total	5,31,77,106	5,03,81,617

22.1 **Post Employment Benefits**

Retirement Benefit Plans:

(i) **Defined Contribution Plans:**

The Company makes contributions towards provident fund to a defined contribution retirement benefit plan for qualifying employees.

The provident fund plan is operated by the "Employees Provident Fund Organisation, (Govt. undertaking)". Eligible employees receive benefit from the said Provident Fund Organisation which is a defined contribution plan. Both the employees and the Company make monthly contributions to the Provident Fund Plan equal to a specified percentage of the covered employee's salary. The interest rate payable by the Organisation to the beneficiaries every year is being notified by the government.

The Company recognized Rs. 28.02/- Lakh (PY Rs. 28.00/- Lakh) for provident fund contributions in the Profit and Loss Account.

(ii) **Defined Benefit Plans:**

The company makes provision for Gratuity on Retirement as per the scheme formulated by the Company. The Scheme provides for payment to vested employees as under.

(a) On Normal retirement/ early retirement/ withdrawal / resignation

As per the provisions of Payment of Gratuity Act, 1972 with vesting period of 5 years of service.

(a) On death in service

As per the provisions of Payment of Gratuity Act, 1972 without any vesting period.

23 **Finance Costs**

Particulars	(Amount in Rs.)	
	As at March 31, 2022	As at March 31, 2021
Interest on Overdraft	5,93,542	1,73,589
Bank Charges	4,19,669	4,51,675
Total	10,13,211	6,25,264

24 **Depreciation and Amortisation Costs**

Particulars	(Amount in Rs.)	
	As at March 31, 2022	As at March 31, 2021
Depreciation on Tangible Assets	11,93,867	9,67,570
Depreciation on Intangible Assets	51	93
Total	11,93,918	9,67,663



25 Other Expenses

Particulars	(Amount in Rs.)	
	As at March 31, 2022	As at March 31, 2021
Advertisement Expenses	44,000	37,947
AMC Charges	2,33,498	2,22,312
Annual Custody Fees to NSDL	45,001	59,088
Bad Debts Written off	1,63,30,977	45,72,939
Brokerage charges	30,000	9,320
Business Promotion Expenses	3,41,164	2,39,368
Communication Expenses	6,26,430	5,79,028
Computer Repairs and Maintenance	3,11,369	2,23,725
Director Sitting Fees & Others	4,30,000	3,40,000
Electricity Charges	7,85,652	5,25,721
Inspection Charges	45,817	46,653
Insurance Expenses	1,32,412	3,28,199
Legal and Professional Fees	8,67,000	4,73,103
Membership and Subscription	44,332	38,324
Miscellaneous Expenses	1,90,337	1,24,747
Office Maintenance	20,37,906	16,08,949
Other Expenses	72,761	48,977
Printing and Stationery	6,59,828	6,63,464
Rent Rates and Taxes	49,26,790	38,88,209
Shifting Charges	1,35,563	84,425
Statutory Audit Fees	30,000	30,000
Sundry Balance W/off (Net)	44,646	-
Tax Audit Fees	20,000	20,000
Travelling and Conveyance	26,86,707	15,14,784
Vehicle Maintenance and Hiring Charges	6,30,855	3,74,876
Water Charges	51,520	44,181
Total	3,17,54,565	1,60,98,339

Payment to Auditors: (Including GST wherever applicable)

25.1 Particulars	March 31, 2022	March 31, 2021
A Audit Fees	30,000	30,000
B Tax Audit Fees	20,000	20,000
C As advisor or in any other capacity in respect of: Taxation Matters	-	-
In any other manner (Certification, Consultancy Work, Etc.)	52,500	-
D GST	18,450	9,000

26 Prior Period Expenses

Particulars	(Amount in Rs.)	
	As at March 31, 2022	As at March 31, 2021
Prior period Expenses	4,13,061	1,72,544
Total	4,13,061	1,72,544

26.1 Prior period expenses for F.Y. 2020-21 include expenses paid for the F Y 2017 - 18 to 2019 - 20.
26.2 Prior period expenses for F.Y. 2021-22 include expenses related to F.Y. 2020-21



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27 Earnings Per Share

Particulars	March 31, 2022	March 31, 2021
Basic Earnings per share	47.30	76.26
Diluted Earnings per share	47.30	76.26
Nominal Value of Shares	10,000	10,000

The calculation of basic and diluted earnings per share has been based on the following profit attributable to equity shareholders and weighted-average number of equity shares outstanding.

Particulars	March 31, 2022	March 31, 2021
i. Profit attributable to equity shareholders (basic & diluted)		
Profit/(loss) for the year, attributable to equity shareholders of the company	7,09,473	11,43,916
No of shares	March 31, 2022	March 31, 2021
ii. Weighted average number of equity shares (basic)	15,000	15,000
Issued equity shares as at the beginning of the year	-	-
Weighted average number of shares as at the end of the year	15,000	15,000



AFC INDIA LIMITED
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28 Disclosure of related parties / related party transactions

A. List of related parties :

Sr No.	Name	Designation
i) Key Management Personnel :		
1	Shri Mashar Velapurath	Managing Director
2	Shri B Ganeshan (01.04.2021 to 31.10.2021)	Managing Director
3	Shri Ravindra Vidyadhar Boratkar	Director
4	Shri David Laltuoklien Sinate	Director
5	Shri Deepak Ambadas Thombre	Director
6	Shri Bhagirath Choudhary	Director
7	Dr.Charudatta Digambar Mayee	Director
8	Dr. Atanu Purkayastha	Director
9	Shri Vijay Vasant Murar	Director
10	Shri Goverdhan Singh Rawat	Director
11	Shri Nitin Govindrao Deshpande	Director
12	Shri Nityananda Behera	Director
13	CA Mamta Neeraj Sahal	Chief Financial Officer
14	CS Nidhi Kishor Shah	Company Secretary
ii) Subsidiaries :		
	NA	
iii) Other Related parties :		
1	AFC Foundation	

B. Transactions during the year :

Nature of transaction		Key Management Personnel	Other Related Parties	Total
1	Remuneration to Key Management Personnel :- Salary, Allowances, Perks and Other benefits Shri Mashar Velapurath Shri B Ganeshan CA. Mamta Neeraj Sahal CS. Nidhi Kishor Shah	17,44,834 23,11,603 16,49,669 7,67,848	- - - -	17,44,834 23,11,603 16,49,669 7,67,848 64,73,954
2	Directors Sitting Fees & Honorarium Fees Dr. Charudatta Digambar Mayee Shri Ravindra Vidyadhar Boratkar Shri Bhagirath Choudhary Dr. Atanu Purkayastha Shri Prashant Kumar Patil	1,50,000 90,000 90,000 50,000 50,000	- - - - -	1,50,000 90,000 90,000 50,000 50,000 4,30,000
3	Current Liabilities AFC Foundation Amount Received Amount Given	- -	20,12,265 (19,61,792)	20,12,265 (19,61,792) 50,473

C. Outstanding at the year end:

Nature of transaction		As at	As at
		31.03.2022 Rs.	31.03.2021 Rs.
1	Loans and Advance to Related Parties : AFC Foundation	-	50,473
Total		-	50,473



29 Contingent liabilities

		Rs. In Lakhs	
		March 31, 2022	March 31, 2021
(a)	Contingent liabilities The Company had contingent liabilities as at year end in respect of:		
i)	Claims against the Company not acknowledged as debts	211.84	211.84
(ii)	Bank Guarantee issued to obtain various project works	189.46	175.63

29.1 Legal Notice sent by 'Haryana State Rural Livelihood Mission' for refund of amount disbursed along with Penal interest @ 10% p.a. in lieu of termination of contract. - Rs. 2,11,83,857/-

30 Defined Plans

- Actuarial Valuation Report of Accounting Compensated Absences (Privilege Leave) liability as required under AS-15(Revised-2005) from M/s.K.A. Pandit(Actuary) is attached as part of this financial statements.
- Gratuity Report Under AS-15(Revised-2005) for the year ended 31st March,2022 from Life Insurance corporation of India is attached as part of this financial statements.

31 Financial Ratio

Sr. No.	RATIOS	FY 21-22	FY 20-21	% CHANGE	NUMERATOR	DENOMINATOR
1	Current ratio	1.3240	1.3301	0.47%	Sum Of Current Assets	Sum Of Current Liabilities
2	Debt service coverage ratio	4.2098	13.1642	68.02%	Profit After Tax But Before Depreciation And Interest	Sum Of Interest & Repayment Of Debt As Per Cash Flow
3	Return on equity ratio	0.2703	0.4370	38.15%	Profit After Tax	Sum Of Shareholders Fund
4	Trade receivables turnover ratio	9.4310	8.2928	-13.72%	Turnover	Average Trade Receivables
5	Trade payables turnover ratio	8.6912	18.6776	53.47%	Purchase	Average Trade Payable
6	Net capital turnover ratio	1.1135	0.9248	-20.40%	Turnover	Sum Of Shareholders Fund
7	Net profit ratio	0.0024	0.0047	48.63%	Profit After Tax	Turnover
8	Return on capital employed	0.0125	0.0067	-85.82%	EBIT	Sum Of Shareholders Fund And Sum Of Long Term Borrowings
9	Return on investment	0.0027	0.0044	38.15%	Profit After Tax	Sum Of Shareholders Fund And Sum Of Long Term Borrowings

- 32 The Company has considered the possible effect that may result from the pandemic relating to covid-19 on the carrying amounts of receivables and other current assets. In developing the assumptions relating to the possible future uncertainties in the global economic conditions because of this pandemic, the Company, as of the date of approval of these financial statements has used internal information and based on the current estimates, the company expects that the carrying amount of the receivables and other current assets will be recovered. The impact of covid-19 on the company's financial statements may differ from that estimated as at the date of approval of these financial statements.
- 33 Disclosures required under Section 22 of the Micro, Small and Medium Enterprises Development Act, 2006 The Company has not received any information from Micro, small and Medium Enterprises. The Information regarding Micro enterprises and Small enterprises has been determined to the extent such parties have been identified on the basis of information
- 34 The balances in respect of Sundry Debtors, Sundry Creditors and other Loans & Advances and reconciliation in respect of some of the credit/ debit balances are subject to confirmation and verification. The effect, if any, of the same which are likely to be material will be adjusted at the time of confirmation/ reconciliation.
- 35 In the opinion of the board, the realizable value of current assets, loans and advances, current liabilities in the ordinary course of business would not be less than the amount at which they are stated.
- 36 Previous year's figures have been recast/ restated/ regrouped/ rearranged to the extent practicable, wherever necessary. Figures for the previous year have been regrouped/ rearranged/ reclassified wherever necessary.



LIFE INSURANCE CORPORATION OF INDIA

Ref:PNGS/561900/706002486

Date :22/04/2022

The Trustees Agricultural Finance Corp Ltd Empl Grty Fund
DHANRAJ MAHAL, 1ST FLOOR
C SHIVAJI MAHARAJ MARG,
MUMBAI
400001

Dear Sir/Madam,

RE: Group Gratuity Scheme of Your Employees

1	Policy no	:	706002486
	ARD	:	01/04/2022
2	MEMBERSHIP DATA		
	Number Of Members	:	22
	Average age	:	51.23
	Average Monthly Salary	:	79850.95
	Average Past Service	:	17.09
3	VALUATION METHOD	:	Projected Unit Credit Method
4	ACTUARIAL ASSUMPTIONS		
	Mortality Rate	:	LIC(2006-08) ultimate
	Withdrawal Rate	:	1% to 3% depending on age
	Discount rate	:	7% p. a.
	Salary Escalation	:	4%
5	RESULTS OF VALUATION		
	a. PV of Past Service Benefit	:	15405060
	b. Current Service Cost	:	705875
	c. Total Service Gratuity	:	25905087
	d. Accrued Gratuity	:	17747935
	e. LCSA	:	5911468
	f. LC Premium	:	35025
	g. GST @18%	:	6305
	(S Tax + Ec / SB Cess + KK Cess	:	6304.5 + 0 + 0)
6	RECOMMENDED CONTRIBUTION RATE	:	
	a. Fund Value as on Renewal Date	:	8237592
	b. Additional Contribution for existing fund	:	7167468
	c. Current Service Cost	:	705875
7	Total Amount Payable (Rs)	:	7914673
	(6.b + 6.c + 5.f + 5.g)		

8 Benefits Valued

A R D	Category	NRA	Grty Ceiling	Slab	Rate	LCSA Ceiling	RTA	TABLE
01/04/2022	1	60	2000000	99	15	500000	X4	
01/04/2022	2	60	2000000	99	15	500000	X4	

Please note that the contribution rate may change in future depending upon the experience of the scheme. It is necessary to carry out the the Actuarial Valuation periodically. It may be noted that the above results are as per the Actuarial Valuation which is based upon certain assumptions about future experience of the scheme. Further, the results are particularly sensitive to the difference between assumed valuation rate of discount and the assumed rate of escalation in salary. The valuation is done on the basis of members data.

Yours Faithfully,

MANAGER (PNGS)



K.A. PANDIT

Privilege Leave Liability Valuation Report



Issued to AFC India Limited

As at 31-03-2022

As required Under Accounting Standard 15 (Revised 2005)

Report Date: 28-04-2022



K.A. PANDIT

(ISO9001 : 2015 CERTIFIED)
(ISO27001 : 2013 CERTIFIED)

Date: 28-04-2022

Mamta Sahal, Chief Finance Officer
AFC India Limited
Dhanraj Mahal, First Floor,
c.s.m Marg,
Mumbai - 400001

Sir/Madam,

Subject: Actuarial Valuation Report as on 31-03-2022

As per the request received from **AFC India Limited** for conducting an actuarial valuation as on **31-03-2022** towards **Privilege Leave liability (Ref: 235215)**, the valuation report is attached herewith.

With Regards,

Kulin Patel F.I.A.I. (10235)
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ACTUARY



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PREAMBLE

1.1 Purpose

The purpose of this actuarial valuation is to arrive at the Defined Benefit Obligation towards **Privilege Leave** to be provided in the Entity's books of accounts which is subject to the following:-

- This report must be considered in its entirety as individual sections may be misleading if considered in isolation.
- We are available to discuss any questions that may arise regarding this report within a reasonable time period.

1.2 Scope

To prepare valuation report in accordance with **Accounting Standard 15 (Revised 2005)** based on the data and assumptions adopted by the Entity. In particular, this Report does not constitute a formal funding actuarial valuation of the Plan and does not present any recommendation of contributions or funding levels. We have made use of the relevant data and assumptions to prepare this report.

1.3 Confidentiality

This Report is provided solely for the Entity's use and for the specific purposes indicated above. Except where explicit agreement is given in writing, it should not be disclosed or provided to any third party, other than as provided below. In the absence of such consent and an express assumption of responsibility, no responsibility whatsoever is accepted for any consequences arising from any third party relying on this Report or any advice relating to its contents. The Entity may make a copy of this Report available to its auditors, but no representation is made as to the suitability of this Report for any purpose other than that for which it was originally provided and hence accept no responsibility or liability to the Entity's auditors in this regard. The Entity should draw the provisions of this paragraph to the attention of its auditors when passing this Report



to them.

1.4 Independence

To the best of my knowledge, I am not connected to the enterprise in a way which will impair my work and thereby the results of the valuation.

1.5 Date of Valuation

The **Privilege Leave** liability valuation is conducted as on **31-03-2022**. Any material events that are known to have occurred since the effective date of valuation are not considered, unless explicitly mentioned.

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SUMMARY OF RESULTS

Data Summary

	31-03-2022	31-03-2021	
Number of Employees	23	28	(-17.86%)
Total Eligible Encashment Salary	INR 2,034,700	INR 2,323,685	(-12.44%)
Total Eligible Availment Salary	INR 2,034,700	INR 2,323,685	(-12.44%)

Valuation Results

	31-03-2022	31-03-2021	
Discontinuance Liability	INR 12,623,830	INR 13,769,609	(-8.32%)
Defined Benefit Obligation	INR 11,244,585	INR 12,489,260	(-9.97%)
Funding Status	Unfunded	Unfunded	
Fund Balance	N.A.	N.A.	
Current Liability	INR 3,725,318	INR 3,306,711	
Non-Current Liability	INR 7,519,267	INR 9,182,549	

The average expected future service is **8.00 years**. (refer glossary for more detail)



SUMMARY OF MEMBERSHIP DATA

2.1 Data and Validation

- The valuation as on **31-03-2022** is based on the data provided by the Entity, having relevance to the data requirements as on **31-03-2022**.
- We have not audited the accuracy of the data but have checked for consistency and reasonableness including checks for age band, service band, negative salaries, etc.
- Data have been supplied to us electronically which are in turn, stored in a secure dedicated folder within our servers.

2.2 Data Summary and Analysis

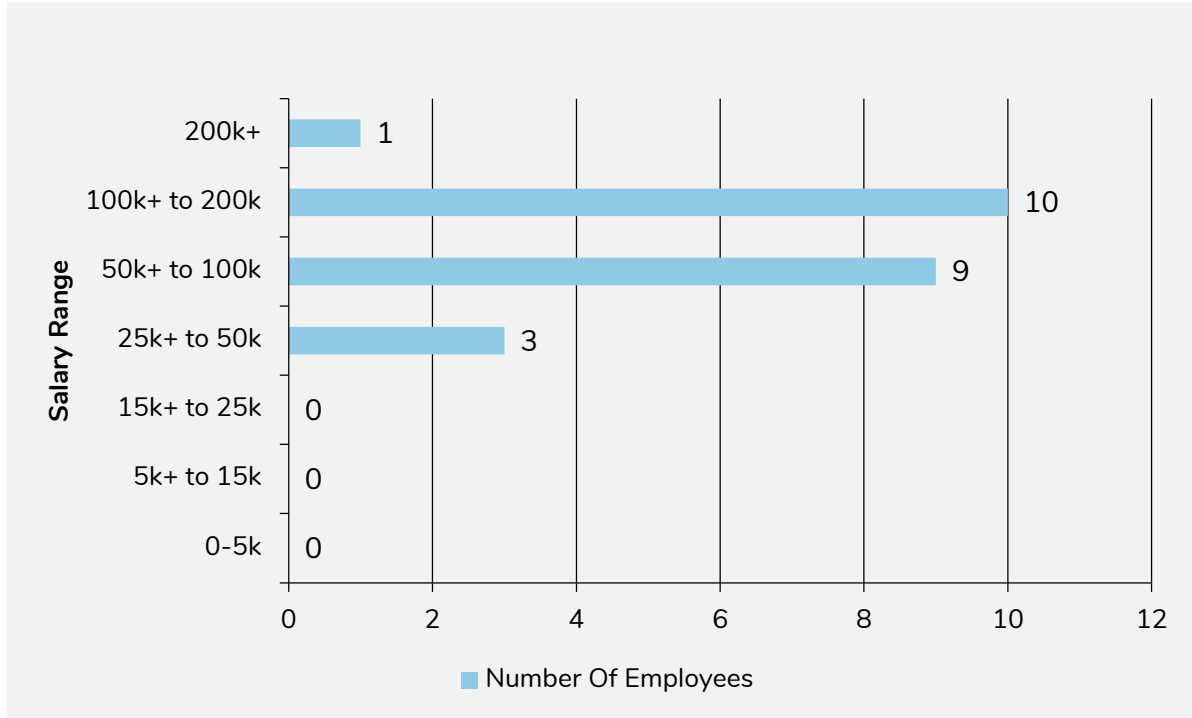
The current data provided was checked and validated. A comparison with the data used for the previous period is provided below in Table 1:

Table 1: Data Summary:

Date of Valuation	31-03-2022	31-03-2021
Number of Employees	23	28
Total Salary (Encashment)	INR 2,034,700	INR 2,323,685
Average Salary (Encashment)	INR 88,465	INR 82,989
Total Salary (Availment)	INR 2,034,700	INR 2,323,685
Average Salary (Availment)	INR 88,465	INR 82,989
Average Age	51.74 years	52.21 years
Average Past Service	16.48 years	17.57 years
Total Leave Days	4371.00 days	5127.00 days
Average Leave Days	190.04 days	183.11 days



Graph 1 reflects the total count of employees for each salary range giving an overview of the salary composition across the Entity:



Graph 1: Salary-wise count of employees

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VALUATION ASSUMPTIONS

Valuation assumptions should be unbiased and mutually compatible and are an enterprise's best estimates of the variables that will determine the ultimate cost of providing **other long-term employee benefit**. Any change in assumptions maybe due to changes in demographic and economic outlook.

3.1 Demographic Assumptions

Mortality & Disability:

In order to consider the case where termination of the employment of any employee is due to death or permanent disablement, we have used mortality rates as given under **Indian Assured Lives Mortality 2012-14 (Urban)**. The rates are assumed to include permanent disablement.

Extract of Mortality Rates(Indian Assured Lives Mortality 2012-14 (Urban)):

Age	Rate
18	0.000675
25	0.000941
35	0.001253
45	0.002688
55	0.006576
65	0.013526

Retirement Age:

Retirement Age is the age at which persons who hold certain jobs or offices are required by Entity's rule or by law to leave their employment. We have considered the retirement age for all employees as **60 years**, as advised by the Entity. Anyone having age more than the retirement age is assumed to be retiring immediately.



Attrition Rate:

Attrition rate represents employee turnover other than on account of retirement, death or permanent disablement. Attrition rate is dependent on the nature of business carried out by the Entity and the retention policy of the Entity. Attrition rates are applied at the beginning of each future year. We have considered the **Service related** attrition rate as tabulated below, as advised by the Entity.

Service related band	Attrition Rate
For All Bands	2.00 % p.a.

While in Service Encashment Rate:

While in Service Encashment of **Accumulating compensated absences** are those compensated absences that are encashed by the employees on all instances other than exit. Liability on account of while in service encashment for the next year is a short-term compensated absences liability. We have considered the while in service encashment rate as **5.00% p.a. for the next year**, as advised by the Entity.

While in Service Availment Rate:

Out of the **Accumulating compensated absences** credited, employees will utilize absences for various purposes. When this utilization exceeds the credit given for the current year, an accumulating compensated absences availment liability arises for the Entity which has to be provided for and hence incorporated in the actuarial valuation. We have considered the while in service availment rate as **5.00% p.a., of the total leaves for all future years**, as advised by the Entity.

3.2 Financial Assumptions

Discount Rate:

The rate used to discount **other long-term employee benefit** obligations reflects the estimated timing of benefit payments and the currency in which the benefits are to be paid. We have used the Discount Rate as **6.90% p.a.** which relates to the par-yield rate available on Government Securities (G. Sec.) for the tenure of **8.00 years** i.e. the expected term of the obligation. The rate is taken as per



the deal rate as on **31-03-2022** as suggested under **Accounting Standard 15 (Revised 2005)**.
(Ref: G Sec. rates available through www.fbil.org.in).

The expected term of the obligation is represented by the average expected future service.

Salary Escalation Rate:

Since the payments due to accumulating compensated absences are to be made on the salary at the time of encashment, liability to pay such benefit is based on the salary which the employee will be drawing at the time of encashment; so, it is necessary to arrive at figures which would reflect the salaries of members in the future years.

Estimates of future salary increases have been done on the basis of current salary suitably projected for future, beginning one year after the valuation date, the period is validated based on the available information as to the salary revision date other than the date one year after the valuation date, taking into consideration the general trend in inflation, seniority, promotion and other relevant factors, such as supply and demand in the employment market. We have considered the salary escalation rate as tabulated below, as advised by the Entity.

Future Years	Salary Escalation Rate
For All Future Years	4.00 % p.a.



3.3 Summary and Comparison of Valuation Assumptions

Table 2: Valuation Assumptions:

Date of Valuation	31-03-2022	31-03-2021
Demographic Assumptions		
Mortality Rate:	Indian Assured Lives Mortality 2012-14 (Urban)	Indian Assured Lives Mortality (2006-08) Ultimate
Attrition Rate:	2.00% p.a. for all service groups.	2.00% p.a. for all service groups.
Retirement Age:	60 years	60 years
While in service Availment Rate:	5.00% p.a.	5.00% p.a.
While in service Encashment Rate:	5.00% of the Leave balance (for the next year).	5.00% of the Leave balance (for the next year).
Financial Assumptions		
Salary Escalation Rate:	4.00% p.a.	4.00% p.a.
Discount Rate:	6.90% p.a.(Indicative G.Sec referenced on 31-03-2022)	6.49% p.a.(Indicative G.Sec referenced on 31-03-2021)

3.4 Reasonableness of Assumptions

The escalation assumptions and attrition rate assumption are the expectations of the Entity based on the escalation that the Entity expects to experience in future and the expected attrition rate in the future. A detailed analysis of experience with regards to these assumptions has not been conducted. However, the importance, implication and broad guidelines of these assumptions were shared with the entity and the entity opined on the assumptions to be used, considering the suggestions, the outlook of the Entity and other economic scenarios. Thereby, the assumptions given by Entity have been relied upon and deemed reasonable as per explanation given by the Entity. However, we recommend an experience analysis be carried out periodically for the purpose of validating the assumptions.

The assumption with regards to the discount rate has been considered as per the requirements of the Accounting Standard.

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No separate analysis of the mortality rate for the Entity was deemed necessary to be undertaken, hence we have considered an appropriate standard mortality table available. Suitable adjustments and improvements have been applied where necessary.

The above may not be borne out in practice, in the short term, due to the volatility in experience due to the pandemic. The results may be particularly sensitive to some assumptions, such as the discount rate and escalation. Quantum of these sensitivities have been provided under the Valuation Results section where appropriate.

3.5 Materiality

Information is material if its omission or misstatement could influence the economic decisions of users taken on the basis of the financial statements. We have assumed that while providing the assumption, materiality of the assumptions has been considered by the Entity.

The results of the valuation were shared with the Entity, and this Report is prepared in accordance with the constructive confirmation on the actuarial valuation summary specifying the data, assumptions and benefit scheme for the same.

PLAN PROVISIONS

Leave Encashment is payable to the eligible employees on separation from the Entity due to death, retirement, superannuation or resignation.

All eligible employees are entitled to avail leave while serving in the Entity.

Leave encashment also occurs while serving in the entity.

Leave encashment is calculated by using the formula {Leave days * Daily salary}.

The formula to calculate daily salary is {1/Divisor * Eligible Salary}.



Other Provisions in the scheme

Encashment On Separation	Yes
Encashment While In Service	Yes
Availment While in service	Yes
Maximum Accumulation	240 days
Maximum Encashment	240 days
Excess over Maximum Accumulation	Lapse
Divisor for Daily Salary	30
Vesting Criteria	No

Accumulating compensated absences may be either vesting (in other words, employees are entitled to a cash payment for unused entitlement on superannuation or resignation or retirement) or non-vesting (when employees are not entitled to a cash payment for unused entitlement on superannuation or resignation or retirement). An obligation arises as employees render service that increases their entitlement to future compensated absences. The obligation exists, and is recognised, even if the compensated absences are non-vesting, although the possibility that employees may leave before they use an accumulated non-vesting entitlement affects the measurement of that obligation.

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RECOGNITION AND MEASUREMENT PRINCIPLES

The obligation arises as employees render services in return for employment benefits which an enterprise expects to pay in future reporting periods. Actuarial techniques allow an enterprise to measure such obligation with sufficient reliability to justify the recognition of a liability. The principles are described in the following paragraphs –

5.1 Method of Valuation

To calculate the Defined Benefit Obligation (DBO) we have used the **Projected Unit Credit Method** which is suggested under **Accounting Standard 15 (Revised 2005)**. Under this method, accrued benefit amount is projected to calculate future expected cashflows by applying various valuation assumptions as described above and guidance given in the Accounting Standard, which is in turn discounted back at applicable discount rate assumption to arrive at present value of benefit obligation. (Refer FAQs for more detail) Based on the Entity's experience, the leave balances are split up into three proportions; leaves for while in service availment, leaves for while in service encashment and leaves for encashment on exit. This proportion is considered to follow the **LIFO (Last in First Out)** approach as guided in the **Accounting Standard 15 (Revised 2005)**.

5.2 Recognition of Actuarial Gains and Losses

As required under **Accounting Standard 15 (Revised 2005)**, Actuarial Gains and Losses should be recognised immediately in the **Statement of Profit and Loss** as an income or expense.

5.3 Accounting Standard

The valuation is done as per the requirements under **Accounting Standard 15 (Revised 2005)** issued by the Council of the **Institute of Chartered Accountants of India** which is aligned with the **Companies (Accounting Standard) Rules, 2006** and **The Companies Act of India, 2013**.



VALUATION RESULTS

The result of this actuarial valuation is dependent on the assumptions used. The actuarial calculation is intended to provide information for accounting purposes. The valuation of the liability is as on **31-03-2022** and this report is made, to the best of my knowledge in conformity with the Actuarial Practice Standard 27 (APS 27) and the relevant Guidance Notes issued by **Institute of Actuaries of India** to its members to the extent required by the relevant Accounting Standard.

The valuation is done as per the parameters and measurements suggested under **Accounting Standard 15 (Revised 2005)**. As provided under para **132** of **Accounting Standard 15 (Revised 2005)**, Disclosures for other long-term employee benefits are not mandatory.

Discontinuance Liability (Undiscounted Accrued Benefits):

The liability on discontinuance basis is the amount an Entity has to pay if an Entity discontinues its business on the valuation date. The discontinuance liability ignoring vesting criterion, if any on the valuation date works out to **INR 12,623,830**.



The Defined Benefit Obligation towards **Privilege Leave** along with the Current and Non-current liability in accordance with Schedule III of The Companies Act of India, 2013 is tabulated below:

Table 3: Valuation Results:

Date of Valuation	31-03-2022	31-03-2021
Defined Benefit Obligation	INR 11,244,585	INR 12,489,260
Funding Status	Unfunded	Unfunded
Fund Balance	N.A.	N.A.
Current Liability	INR 3,725,318	INR 3,306,711
Non-Current Liability	INR 7,519,267	INR 9,182,549

Kulin Patel F.I.A.I. (10235)
Partner
kap@ka-pandit.com

Date: 28-04-2022

ACTUARY

I am signing this report as a Fellow member of the Institute of Actuaries of India (FIAI) in my professional capacity.



A distribution of the above liability over different ranges of past service intervals is provided below:

Past Service Interval	Distribution Of DBO
9 and below	3.41%
10 to 19	77.78%
20 to 29	0.00%
30 and above	18.81%

The sensitivity of above results to some assumptions is provided below:

Assumptions	Change in DBO
Delta Effect of +1.00% Change in Rate of Discounting	INR -392,201
Delta Effect of -1.00% Change in Rate of Discounting	INR 431,356
Delta Effect of +1.00% Change in Rate of Salary Increase	INR 439,554
Delta Effect of -1.00% Change in Rate of Salary Increase	INR -406,345
Delta Effect of +1.00% Change in Rate of Employee Turnover	INR 68,374
Delta Effect of -1.00% Change in Rate of Employee Turnover	INR -73,537

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GLOSSARY OF KEY TERMS

Accumulating compensated absences:

Accumulating compensated absences are those that are carried forward and can be used in future periods if the current period's entitlement is not used in full.

Actuarial Gains/Losses:

Actuarial gains and losses comprise experience adjustments (the effects of differences between the previous actuarial assumptions and what has actually occurred) and the effects of changes in actuarial assumptions.

Attrition Rate:

Attrition rate represents employee turnover other than on account of retirement and death or permanent disablement.

Average Expected Future Service:

The average expected future service is the estimated future working lifetime representing the expected term of the obligation.

Current Liability:

A current liability is an obligation that is payable within one year from the date of valuation.

Current Service Cost:

Current service cost is the increase in the present value of the defined benefit obligation resulting from employee service in the current period.

Discount Rate:

The rate used to discount benefit obligations (both funded and unfunded) should be determined by reference to market yields at the balance sheet date on government bonds. The currency and term of the government bonds should be consistent with the currency and estimated term of the benefit obligations.

Expected Return on Plan Assets:

The expected return on plan assets is based on market expectations at the beginning of the period, for returns over the entire life of the related obligation



Fair Value:

Fair value is the amount for which an asset could be exchanged or a liability settled between knowledgeable, willing parties in an arm's length transaction.

LIFO (Last In First Out) Approach:

This means that the leave availed or encashed is taken first out of the current year's entitlement and then out of any balance brought forward from the previous year.

Past Service Cost:

Past service cost is the change in the present value of the benefit obligation for employee service in prior periods, resulting in the current period from the introduction of, or changes to, **other long-term employee benefit** .

Plan Assets:

Plan assets comprise assets held by a long-term employee benefit fund and qualifying insurance policies.

Other Long-term Employee Benefits:

Other long-term employee benefits are employee benefits (other than post-employment benefits and termination benefits) which do not fall due wholly within twelve months after the end of the period in which the employees render the related service.

Defined Benefit Obligation:

The present value of a defined benefit obligation is the present value, without deducting any plan assets, of expected future payments required to settle the obligation resulting from employee service in the current and prior periods.

Projected Unit Credit Method:

The Projected Unit Credit Method (sometimes known as the accrued benefit method pro-rated on service or as the benefit/years of service method) considers each period of service as giving rise to an additional unit of benefit entitlement and measures each unit separately to build up the final obligation.

Return on Plan Assets (Actual Return):

The return on plan assets reflects changes in the fair value of plan assets held during the period as a result of actual contributions paid into the fund and actual benefits paid out of the fund.



Salary Escalation Rate:

The rate at which salary is assumed to increase on a yearly basis in the future is known as the salary escalation rate. Estimates of future salary increases take account of inflation, seniority, promotion and other relevant factors, such as supply and demand in the employment market.

Short-term compensated Absences:

Short-term compensated absences are the absences which are expected to occur within twelve months after the end of the period in which the employees render the related employee service.

Vesting Period:

The minimum continuous service required for being eligible to get benefit payment on superannuation or resignation or retirement.



FREQUENTLY ASKED QUESTIONS

1. Why are actuarial assumptions required?

Actuarial assumptions are an Entity's best estimates of the variables that will determine the ultimate cost of providing **other long-term employee benefit**. These assumptions comprising demographic and financial assumptions should be unbiased, mutually compatible and are long term in nature. Detailed explanation of applicability of these assumptions is explained under the "Valuation Assumptions" para of the report.

2. What is the reference of discount rate?

Our reference for Discount rate is the Annualised Par Yields on Government Securities as published by FBIL on <https://www.fbil.org.in/>. Our write-up on the same can be found at the following URL:

<https://www.ka-pandit.com/knowledgecenter.php>

The expected term of the obligation is represented by the average expected future service.

3. What is the figure of liability that has to be provided in the books of accounts?

The Defined Benefit Obligation net of Plan Assets, if any, is the amount of provision which the Entity needs to carry in balance sheet as on reporting date (refer "Valuation Results" para for above figures). This amount is further bifurcated into current and non-current liability for representation in financials of the Entity. For more detail on recognition in Statement of Profit or Loss, Other Comprehensive Income and Balance Sheet, please refer the Disclosures attached, if any.

4. How is Current liability calculated?

For Unfunded Plans: The current liability is amount payable in the next 12 months, on account of expected death, expected permanent disablement, expected resignation and retirement.

For Funded Plans: In case of funded plans, Current Liability is Expected Contribution in Plan Assets (Trust Fund) in next 12 months based on Net Liability Status with appropriate cap as per statutory tax limit and Non-Current Liability is balancing figure. In case of Gratuity, Tax rules allow maximum 8.33% of annual salary as deductible expense (As per the income tax rule 103 and 104), so we have assumed that the Entity will try to make maximum contribution to meet current deficit of obligation. In case where the Entity has advised that it expects to pay lower amount, bifurcation of current and non-current liability is based on expected contribution and expected pay-out.

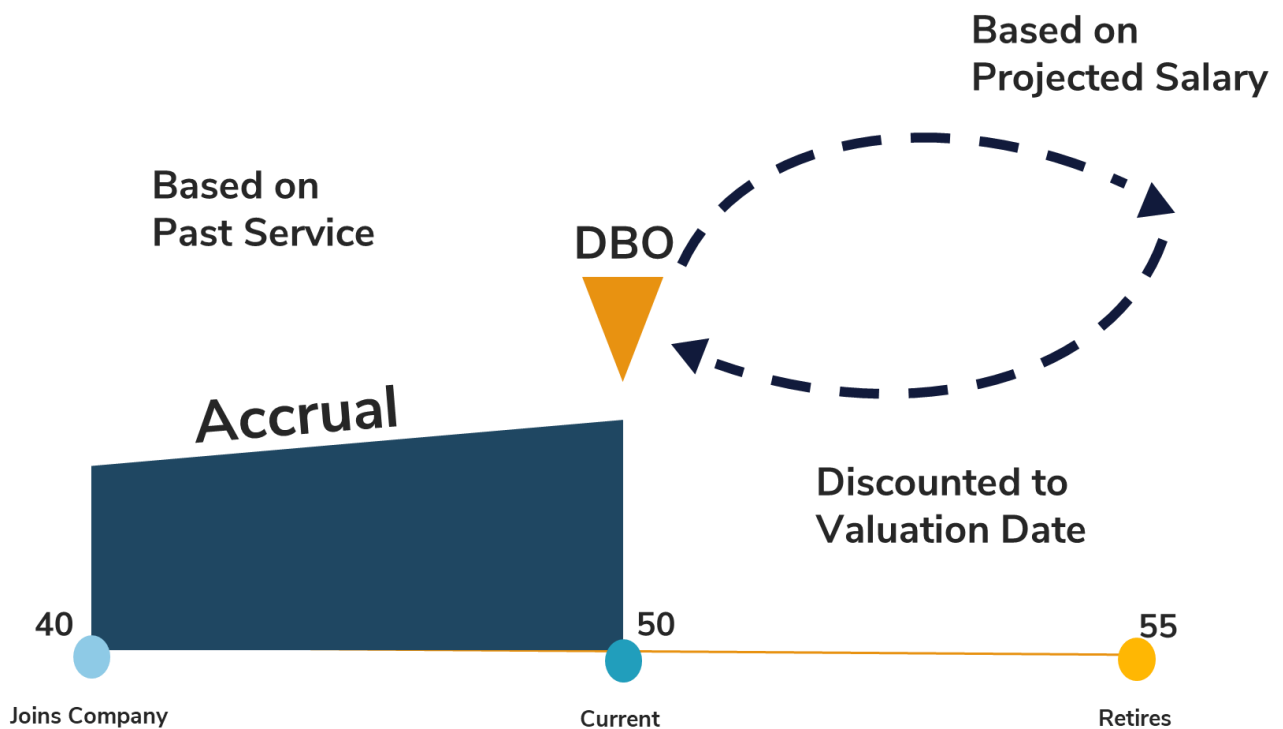
5. What is the treatment for due but not paid liability?



The “due but not paid” liability include amounts which have fallen due prior to valuation date but not paid until that date. If provided by the Entity, this has been included in the Discontinuance Liability and Defined Benefit Obligation. Same has been highlighted in the report under “Valuation Results” para.

6. What is Projected Unit Credit Method?

Projected Unit Credit Method is the method prescribed under the Accounting Standard 15 (Revised 2005) for measurement of employee benefits. It involves projecting cashflows for each unit using actuarial assumptions and discounting the same to arrive at present value. Following chart explains the working for one unit:

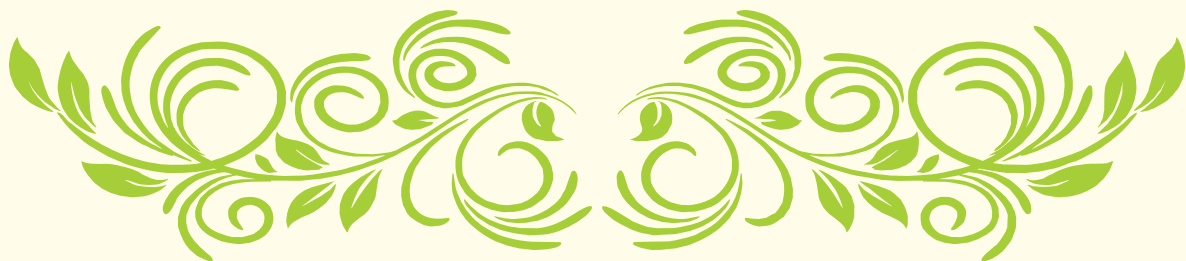


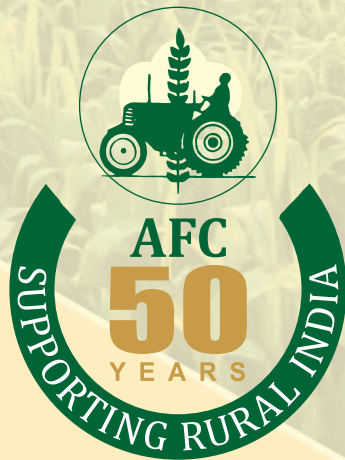
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Thematic Verticals

- ❖ **Agriculture Risk Management & Climate Resilience**
- ❖ **CSR Management & Rural Livelihood**
- ❖ **Producer Collectives & Inclusive Value Chains**
- ❖ **Skill & Human Capital Development**
- ❖ **Technology & Innovations for Agriculture & Rural Development**
- ❖ **Sustainable Development & Green Growth**
- ❖ **Social Entrepreneurship & Inclusive Finance**





Since 1968

AFC INDIA LIMITED

(Formerly Agricultural Finance Corporation Ltd.)

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